



**Board of Trustees
One-Page Summary - Template**

AGENDA ITEM NO.	6
TITLE	Financial Procedures
AUTHOR	Malcolm Martin, Head of Finance
EXECUTIVE SUMMARY	The Financial Procedures set out the processes that must be adopted by all staff, officers and volunteers as they engage in the financial transactions of the Union. The document outlines the financial controls that are required to minimise financial risk and reduce the opportunity for fraud. The Financial Procedures have brought together the old Financial Regulations and old Finance Manual. They have been developed by the Head of Finance in consultation with the Managing Director, Deputy President (Finance & Services), Senior Management and members of the Finance Department. The Finance and Risk Committee has reviewed the procedures in detail at its meeting on 30 April and their amendments have been incorporated into the attached edition.
PURPOSE	Further to the major governance review culminating in charity registration in March 2013, the previous Financial Regulations and Finance Manual were no longer a representation of the financial governance arrangements of the Union. The attached essentially consolidates these documents while incorporating relevant Charity Law. Additional training materials are provided to Club officer based on the Financial Procedures. A more comprehensive review is planned later in the year allowing for an annual spring review date.
RISK IMPLICATIONS	There is significant risk of fraud, misappropriation of financial resources and a “qualified” final external audit opinion if there is significant non-compliance.
FINANCIAL IMPLICATIONS	There are no additional resources needed to deliver compliance.
LEGAL REVIEW REQUIRED?	No.
DECISION/ACTION REQUIRED	In line with s107 of the Constitution the Board of Trustees is asked to approve the Financial Procedures.

Imperial College Union

Financial Procedures

Contents

1. Introduction
2. Financial Governance
3. Audit and Accounts
4. Financial Management, Accounting Records and Coding Structure
5. Budget Setting and Budgetary Control
6. Risk Management and Internal Financial Control
7. Cash and Bank
8. Income
9. Expenditure
10. Staff Costs
11. Fixed Assets and Asset Management
12. Stock
13. Inter-Department Account
14. Statutory Returns and VAT

Appendix A - Natural Codes

Appendix B - Cost Centres

Appendix C - Activity Codes

Appendix D – Funding and Consolidation Codes

Appendix E - Monthly Accounting Timetable

Appendix F – Statement of Financial Accounts

Appendix G – Delegation of Authority

1 INTRODUCTION

The Union

Imperial College Union (also referred to as the Union or ICU) is an unincorporated registered charity constituted by virtue of the Royal Charter establishing the Imperial College of Science, Technology and Medicine (the 'College') and under the terms of the College's statutes derived from that Charter and a Constitution approved by the College Council.

1.1. Purpose

1.1.1 The purpose of these Financial Procedures is to document the procedures that must be adopted by all staff, officers and volunteers in the conduct of the financial transactions of the Union.

1.1.2 Staff and officers must understand and appreciate that these procedures are integral to the working of Imperial College Union and every individual has a responsibility to be familiar with the procedures and adhere to them. Failure to follow these procedures or any revision to them formally issued from time to time will be deemed a breach of Financial Procedures and may result in disciplinary procedures being commenced.

1.1.3 The Financial Procedures complement the constitution and in the event of any conflict the constitution is the overriding document of authority.

1.1.4 These procedures are reviewed annually by the Board of Trustees. If, during the interim period, any amendments or addendums are required then these will need to be approved also. Any changes should be identified via the re-dating of the manual and the maintenance of a log recording the changes. The financial procedures should then be re-circulated.

1.1.5 Separate financial procedures are available for Chairs and Treasurers of Clubs, Societies and Projects, which can be found at: www.imperialcollegeunion.org/training

1.2 Contacts

1.3 Should there be any need for any clarification with anything related to what is contained in the Financial Procedures, contact the Head of Finance, Finance Department or Managing Director.

2 FINANCIAL GOVERNANCE

Introduction

- 2.1 This section provides an overview of the key areas of responsibility relating to the financial governance and oversight of the Union.

- 2.2 Board of Trustees
 - 2.2.1 The Board of Trustees is the sovereign and governing body of the Union and exercises all the powers of the Union, subject to the provisions of the Constitution and its Regulations. The Board is made up of External Trustees, Elected Student Trustees, Officer Trustees, an Alumni Trustee and Council Chair with the Managing Director being a permanent observer.
 - 2.2.2 The Board's membership shall be in accordance with the Constitution
 - 2.2.3 The Board shall further the aims and objects of the Union and has primary responsibility for the Budget, Strategy and Governance of the Union
 - 2.2.4 In accordance with the Constitution the Board of Trustees may override decisions made by other bodies of the Union
 - 2.2.5 In accordance with the Constitution the Board of Trustees may delegate some of their powers or functions to any committee

- 2.3 Finance and Risk Committee
 - 2.3.1 The Finance and Risk Committee has delegated responsibility on behalf of the Board of Trustees for ensuring that the Union remains solvent and in sound financial health, that the Union complies with relevant legislation and regulations; for analysing and managing the Union's overall risk profile for scrutinising any significant financial decisions made by the executive and management, and for providing support and guidance on the above issues to Union officers and management.
 - 2.3.2 The committee is appointed in accordance with the Constitution, by Chair of the Board of Trustees and shall contain up to six members, including one External Trustee and one Student Trustee.
 - 2.3.3 The Deputy President (Finance & Services) and Head of Finance are ordinarily expected to attend and report to meetings of the committee.

- 2.3.4 The Finance and Risk Committee has responsibility for the following:
- 2.3.4.1 To review and advise the full Board of any matter that threatens or carries a serious risk to the Union and of any actions necessary to mitigate such risk.
 - 2.3.4.2 To review the risk profile of the Union, approve appropriate risk management policies and procedures, monitor the compilation and implementation of the risk register and resulting action plans.
 - 2.3.4.3 To annually review the effectiveness of risk management activity in the Union on the basis of regular reports.
 - 2.3.4.4 To monitor the performance of existing audit systems and present reports to the Board of Trustees in respect of the results of any internal or external auditing exercises.
 - 2.3.4.5 To review the terms of reference and scope of the external auditor, oversee the appointment, and monitor the performance of the external auditor.
 - 2.3.4.6 To receive and approve the Union's annual budget and accompanying commentary prior to final submission to the Board of Trustees.
 - 2.3.4.7 To receive and approve an annual capital expenditure budget and accompanying commentary and to receive regular reports on progress with any major capital projects.
 - 2.3.4.8 To receive the Union's monthly management accounts and accompanying management report, discuss any variances to budget and agree any actions necessary to improve the Union's financial performance.
 - 2.3.4.9 To offer an ultimate port of call for any urgent or highly sensitive concerns raised in respect of the Union's integrity, financial or otherwise.
 - 2.3.4.10 To, by receiving relevant documents in a timely manner, ensure that the Union's budgeting process is effective and efficient and to receive an annual timeline for the budgeting process from the Union's Head of Finance and Managing Director
 - 2.3.4.11 To approve (or otherwise) budgets for major projects and events in accordance with the delegation of authority
 - 2.3.4.12 To make other decisions of a financial nature as delegated by the full Board.
- 2.4 President and Managing Director
- 2.4.1 The Union President is the Chief Executive of the Union
 - 2.4.2 The Union President manages the Managing Director with the support of the Chair of the Board of Trustees.

2.4.3 The day-to-day management of the Union is the responsibility of the Managing Director who has the delegated power to implement policy and strategy adopted by the Board of Trustees within the framework of the approved annual budget.

2.5 Head of Finance

2.5.1 The Head of Finance will ensure that the Union's Financial Procedures are observed and that the Union's assets are safeguarded

2.5.2 The Head of Finance will be a permanent advisor to the Finance and Risk Committee

2.6 Conflict of Interest

2.6.1 All financial transactions should be conducted with integrity and probity in order to preserve the good name of the Union. Consideration must be given to ensure that transactions are undertaken on an arms-length basis such that equitable, independent and objective agreements are established with suppliers and customers.

2.6.2 Whenever a situation arises, whether in a meeting or in normal interactions that there is seen to be any element of personal gain resulting from a financial transaction, a declaration of interest must be made and formally recorded.

2.6.3 When there are any personal or family interests which may impinge or might reasonably be deemed by others to impinge upon impartiality in any matter particularly with reference to purchasing, such issues must be declared to the Managing Director, Deputy President (Finance & Services) or Head of Finance.

2.6.4 All Board Meetings and formal Sub-Committee meetings will include on the Agenda an opportunity for Board Members and other attendees to declare an interest in any of the scheduled discussions for that meeting.

3 AUDIT AND ACCOUNTS

3.1 Key responsibilities

3.1.1 The Education Act 1994 and charity law require the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the Union and of the surplus or deficit of the Union for that period. In preparing those financial statements, the Trustees are required to ensure that they have:

3.1.1.1 Selected suitable accounting policies and apply them consistently

3.1.1.2 Made judgements and estimates that are reasonable and prudent

3.1.1.3 Stated whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements

3.1.1.4 Prepared the financial statements on a going concern basis

3.1.1.5 Assured themselves that the Union is a going concern

3.1.2 The Board of Trustees will be asked by the external auditors to sign a letter of representation each year which acknowledges their responsibilities to this effect.

3.1.3 Charity reporting regulations, including the Statement of Recommended Practice (SORP), place financial reporting obligations on charity trustees. The main obligation of charity trustees in preparing accruals accounts is to give a true and fair view of the charity's incoming resources and application of resources during the year and of its state of affairs at the end of the year.

3.1.4 The Union's accounts shall be approved by the Board of Trustees and the College Audit Committee prior to approval by the Imperial College Council, and made available to the public following audit.

3.1.5 Accounts should be submitted to the Board of Trustees for approval following a recommendation from the Finance and Risk Committee. They must be signed by the Chair of the Board of Trustees for and on behalf of the Trustees within a timetable to be devised each year by the Head of Finance.

3.1.6 The Head of Finance shall co-ordinate the year-end processes required to produce a draft set of accounts in line with relevant accounting guidelines (including SORP 2005), in line with the relevant approval and audit timetables.

3.2 Format of accounts

3.2.1 The financial year runs from 1 August to 31 July

3.2.2 Charity accounts are comprised of a Statement of Financial Activities (SOFA), Balance Sheet and related notes. The SOFA is similar to an Income and Expenditure statement (A template

example of a SOFA has been included at Appendix E). A key area of difference is that expenditure needs to be presented across the following categories within charity accounts:

- Costs of generating funds (this category is not currently applicable);
- Charitable activities (defined as Social Enterprise, Student Activities and Development and Student Voice); and
- Governance costs (related to the oversight of the entity to allow it to operate and to generate information for public accountability, such as audit and accountancy, legal advice to trustees and costs of trustees meetings)

3.2.3 The balance sheet presents recognised assets and liabilities, and the different categories of fund (including unrestricted funds and any restricted or designated funds), as at 31 July. Fund categories can be defined as follows:

- Restricted funds relate to income for which conditions or terms have been imposed which restrict the way in which the money can be used, such as in relation to any capital grants or any specific activity-related grant including clubs, societies and projects self-generated funding
- Unrestricted funds relate to remaining areas of activity including the Subvention grant, commercial income, and therefore most areas of activity; and
- Designated funds relate to any unrestricted funds which the Union has decided to ring fence for specific purposes.

3.2.4 The Board of Trustees has determined that the reserves policy for the Union should be to maintain 'free' reserves that are capable of:

- Ensuring that free funds are available to repair, upgrade or replace facilities and equipment as needed; major developments will have their own designated funds and are thus excluded from 'free' reserves;
- Ensuring that staff are able to be paid full entitlements in the event of catastrophic trading failure or reduced support from the College leading to their redundancies; and
- Ensuring that clubs and representation activities are able to be maintained for a full academic year in the case of reduced support from College.

3.2.5 The accounts should be presented together with an annual report, which should be presented in line with the reporting requirements outlined in the SORP.

3.3 External Audit

3.3.1 The Union's Annual accounts must be audited by the external auditor, whose principal task is to certify that the Union's Accounts give a true and fair view of the Union's financial affairs.

3.3.2 The External Auditor is appointed by Trustees and must be a member of a body of accountants recognised by English Law. To ensure independence, no person may be appointed auditor who is, or anyone whose partners is, a member (including a life member) of Imperial College Union.

- 3.3.3 The external auditors of ICU are currently:
Knox Cropper
8/9 Well Court
London, EC4M 9DN
- 3.3.4 The remuneration of the auditor in respect of duties as Auditor of the Imperial College Union is agreed from time to time between the Board of Trustees and the Auditor and is paid by ICU and reimbursed by College after an invoice is issued to them upon receipt of the external auditor's invoice.
- 3.3.5 The External Auditor has the right of access at all reasonable times to the books, records, accounts and vouchers of Imperial College Union and of all the clubs and societies, projects and other volunteer run activities. The External Auditor is entitled to request from relevant staff, officers and volunteers such information and explanation as may be necessary for the performance of auditing duties.
- 3.3.6 The External Auditor makes a report at least once in every year, and a copy of the accounts of Imperial College Union together with the Auditor's report is presented to the University.
- 3.3.7 The provision of external audit services should be put out to tender at least every five years.
- 3.3.8 The draft accounts shall be supported each year by an audit file prepared by the Finance Department in order to provide the backup and detail of all balances. The content of this file should be in line with any deliverables list obtained from the external auditor. The content of such a file would normally be expected to include copies of (or cross references to):
- Draft copy of financial statements;
 - Copy of Trial Balance, referenced to the accounts;
 - Month 12 Management Accounts, including any variance reports;
 - Details of any significant estimates and workings;
 - Fixed asset register;
 - List of debtors and creditors;
 - Back up for significant items (e.g. VAT return for VAT liability);
 - Year-end stock count records;
 - Key control account reconciliations;
 - Details of any provisions and any other balance sheet items;
 - Key contracts and agreements (e.g. grant notifications);
 - Copies of bank and investment statements;
 - Year-end bank reconciliation and supporting information (e.g. unrepresented cheques and petty cash reconciliation sheets); and
 - Access to purchase ledger, sales ledger invoices and journal files.
- 3.4 Internal Audit
- 3.4.1 The internal audit function is contracted out to an external service provider, currently Deloitte, through the College. The Union is not part of the Imperial College Group but takes part in the College's internal audit process on a voluntary basis.
- 3.4.2 The University's Internal Auditors shall have the same rights of access to the Union as it has to other parts of the College for the purposes of fulfilling its remit.

4 Financial Management, Accounting Records and Coding Structure

4.1 Finance Department

4.1.1 The Finance Department comprises of a Head of Finance and finance team each with job descriptions in place defining the specific roles and responsibilities of each post.

4.1.2 The Head of Finance oversees all aspects of the finance function which includes:

- Being responsible for the administration of the financial affairs of the Union;
- Providing financial advice to the Board of Trustees and its officers;
- Designing, implementing and supervising financial control systems;
- Preparing and maintaining such accounts, estimates, records and reports as the Board of Trustees may require for the purpose of carrying out its duties; and
- Ensuring that existing and new members of staff are informed of their responsibilities and are provided with support, training and coaching where necessary

4.2 Accounting Records

4.2.1 Financial information is recorded using an appropriate electronic accounting system.

4.2.2 The Finance Department is responsible for the secure storage of financial records and banking stationery.

4.2.3 ICU is required to retain books and records for a period of seven years.

4.2.4 The financial reporting responsibilities of the Finance Department include preparing annual financial accounts and monthly management accounts, and reconciling control accounts to ensure that all relevant financial information is recorded on the electronic accounting systems of the Union.

4.2.5 The Finance Department is also required to prepare various statutory returns on a quarterly/annual basis. These are detailed in section 14 of these procedures.

4.3 Accounts Structure

4.3.1 The Union undertakes a range of activities. Each transaction needs to be recorded according to its Natural Account, (e.g. stationery) and Cost Centre and allocated to accounting categories based on a 10 digit format, which is broken down into five elements, in line with the following format:

Component	Digits	Cross Reference to listing
Natural Account	First 3 digits	Appendix A
Cost Centre	Second set of 3 digits	Appendix B
Activity	Third set of 2 digits	Appendix C
Funding Code	Penultimate digit	Appendix D
Consolidation	Final digit	Appendix D

5 Budget Setting and Budgetary Control

5.1 Preparation and Approval of Operational Budgets

5.1.1 Accurate and realistic budgeting is essential to good financial management and accurate decision-making for the Union.

5.1.2 The budget is an expression of the Union's strategy and operating plan in financial terms.

5.1.3 Budgets are a management tool and are used to assist in planning, to enable informed decision-making, to communicate the Union's vision, values and strategy, to prioritise and allocate resources, and to identify and manage risks.

5.1.4 The budgets will:

- Be in accordance with the aims and objectives of the Union;
- Accord with workload and staffing plans;
- Enable the Union to achieve its strategic and operating targets
- Be prepared within the limits of available funds; and
- Identify potential risks and opportunities

5.1.5 Preparation and timeframe for completion of the annual budget will be in accordance with the guidelines which are issued by the Head of Finance each year prior to commencement of the annual budget process.

5.1.6 The Budget will comprise an Income and Expenditure account, Balance Sheet and Capital Expenditure Budget.

5.1.7 Individual budget holders will liaise with their Senior Management representatives to prepare a draft of their respective budgets. Initial presentations are to be given to the President, Deputy President (Finance & Services), Managing Director and Head of Finance before the ideas are incorporated into the overall budget.

5.1.8 The budget presentation process may go through a few iterations before a final presentation is made to the Finance and Risk Committee. Final decisions on the budget to be presented to the Finance and Risk Committee shall be made by the Managing Director, in consultation with the Head of Finance, President and Deputy President (Finance & Services).

5.1.9 The Budget will be discussed in detail at the Union's Finance and Risk Committee. The Final Budget will be submitted to the Board of Trustees for final approval, alongside any advice provided by the Finance and Risk Committee. An approved budget must be in place before the new financial year commences.

5.1.10 Performance against the budget will be monitored on a regular periodic basis by use of the weekly flash report, monthly management accounts pack and regular financial 1-2-1's hosted by the Head of Finance with budget holders.

5.1.11 Budget holders will receive regular training in financial management and in budgeting but have a responsibility to request training and support

5.2 Strategic Planning and Block Grant Approval

5.2.1 The Union's three year strategic plan which is approved by the Board of Trustees on a rolling basis is underpinned by a long-term funding agreement with the College.

5.2.2 The Union's strategic aims and goals are reviewed by the College during its annual planning round and provide the basis for the funding agreement which is currently for a period of three years.

5.2.3 In the intervening years, progress against the strategic objectives is monitored by College and provides assurance that the funding is well utilised.

5.2.4 Where additional objectives and activities are mutually agreed with College in the intervening years an application for a review of the funding arrangement may be made.

5.3 Clubs, Societies and Projects

5.3.1 Clubs, Societies and Projects, Chairs and Treasurers will submit a request for grant money from the Union in January each year towards the costs of planned activities for the next academic year, subject to discussions on the total grant funding level at the Finance and Risk Committee. Grant allocations are confirmed during the summer term. Further guidance is available for these Groups at: www.imperialcollegeunion.org/training

5.3.2 Clubs, Societies and Project groups must ensure that any costs over and above their grant allocation must be funded by self-generated income. There is no overdraft facility available to them. Further guidance is available at: www.imperialcollegeunion.org/training

5.4 Budget Management and Delegation

5.4.1 The Finance and Risk committee shall monitor the performance of the Union against budget during the financial year and may review the budgets in line with forecasts.

- 5.4.2 The Managing Director is ultimately responsible for the delivery and achievement of the annual budget.
- 5.4.3 Budget holders in consultation with the Head of Finance may approve items of unbudgeted expenditure which are in line with the objectives of the Union subject to the delegation of authority. Where such expenditure together with existing obligations exceeds their total budget, the approval of the Managing Director must be obtained.
- 5.4.4 It is the responsibility of every budget holder to ensure that expenditure committed from his/her budget complies with the Union's Financial Procedures. Budget holders must also ensure that the handling of income complies with the financial procedures.
- 5.5 Reporting Against Budget
- 5.5.1 The Head of Finance is responsible for the issue of timely, accurate and comprehensive advice and financial reports to the Board of Trustees on a monthly basis.
- 5.5.2 The financial reports, known as the management accounts pack, are used to inform the Board of Trustees of the financial situation of the Union in regards to its progress in achieving the operating plan and how its resources are being managed. The management accounts pack will include the following:
- Income and expenditure statement for each budget area
 - Balance Sheet
 - Cash flow statement
 - Explanations of any material variances from plan and
 - Corrective actions being undertaken
- 5.5.3 Financial reports produced by the Finance Department are also presented to each budget holder each month, covering the areas for which they are responsible. Budget holders are expected to provide explanations during the monthly finance review meetings hosted by the Head of Finance. Key comments given will provide the basis of the narrative published in the management accounts pack.
- 5.5.4 Explanations for material variances will also be shared with the Managing Director.
- 5.5.5 The Leadership Team meeting attended by all the Officer Trustees and senior managers including the Managing Director will also conduct a monthly review of financial activity against budget and consider the contents of the monthly management accounts pack.
- 5.5.6 The Senior Management Team conducts a weekly review of key lines of financial activity against budget by the use of the weekly performance reports and or special financial analysis requested from time to time.
- 5.5.7 In order to ensure that the month end process runs smoothly and that all jobs are completed, a month-end closedown timetable is used (see Appendix E).

5.5.8 The Finance Department should process financial adjustments necessary to ensure that monthly reports include accrued financial information, to enable consistent month-on-month reporting. Key adjustments typically include:

- 5.5.8..1 Accruals for any known items relating to the period, for which invoices have not yet been received;
- 5.5.8..2 Prepaid items, identified from relevant invoices; and
- 5.5.8..3 Journal adjustments for notional charges, such as the release of deferred capital grants and depreciation.

6 Risk Management and Internal Financial Control

6.1 Introduction

6.1.1 The maintenance of a strong financial control framework helps the Union to ensure that financial risks are managed and is required to facilitate the signing of the Risk Management Statement by the Trustees in the annual report as required by the SORP.

6.1.2 The Board of Trustees has delegated the authority for oversight of the adequacy of the Union's risk management policies, procedures, systems and controls to Finance and Risk Committee. The Board of Trustees continues to have a fundamental role to play in the management of risk. Its role is to provide leadership within a framework of prudent and effective controls which enables risk to be assessed and managed. It fulfils this role by:-

6.1.2..1 Receiving accurate, timely and clear information, with good information flows between the Board of Trustees, members of Finance and Risk Committee and the Union's senior operational management.

6.1.2..2 Constructively challenging when developing strategy, scrutinising the performance of management in meeting agreed goals and objectives, and monitoring the reporting of performance.

6.1.2..3 Setting the tone and influencing the culture of risk management within the Union. This includes:-

6.1.2..3.1.1 Determining whether the Union is risk taking or risk averse as a whole or on any relevant individual issue

6.1.2..3.1.2 Determining the appropriate risk appetite or level of exposure for the Union

6.1.2..3.1.3 Determining what types of risk are acceptable and which are not

6.1.2..3.1.4 Setting the standards and expectations of staff with respect to conduct and integrity

6.1.2..3.1.5 Approving major decisions affecting the Union's risk profile or exposure

6.1.3 Finance and Risk Committee, operating under its delegated authority from the Board of Trustees, has a key role in providing an independent opinion on the effectiveness and adequacy of the Union's systems of risk management and internal controls to ensure maintenance of a sound system to safeguard stakeholders' interests and the organisation's assets, and alerting the Board of Trustees to any emerging risk issues.

6.1.4 The Committee achieves its role by reviewing all material controls, including financial, operational and compliance controls and risk management systems by reviewing and/or approving the following:-

- Draft financial statements for preceding year
- Capital budget for following three financial years
- Budget assumptions, guidelines and process for forthcoming year
- Budget for forthcoming year
- 3 year financial forecast
- Bi-annual Health & Safety Management report
- Risk Register and action plans of activity to mitigate major risks

- Bi-annual review of the 10 highest scoring Significant Risks and all Contingency Risks in the Risk Register, assessing mitigating controls in place and actions in progress
- Reserves Policy
- Financial Procedures
- Risk Management Policy
- Business Continuity Plan
- Health & Safety Policy
- Letter of Representation
- External auditor's Management Letter
- Appointment of external auditors for forthcoming year
- Imperial College internal audit report
- Plan for forthcoming year's audit budget and external auditors' fees
- Internal Audit Policy and Internal Audit Plan

7 Cash and Bank

7.1 Introduction

7.1.1 This section outlines the key processes in relation to investments, borrowing, bank and cash balances held.

7.2 Investment Arrangements

7.2.1 The Board of Trustees are responsible for ensuring that the Union makes the most effective use of charitable funds and may seek to invest any surplus funds or reserves after taking reasonable professional advice.

7.2.2 Appropriate consideration will be given to the nature, risk, type, liquidity, performance and amount of investments held such that an effective and diverse portfolio is developed which meets the needs of the Union.

7.2.3 The majority of the Union's investments are currently held in cash which is pooled with College resources to obtain a more beneficial rate.

7.2.4 The Board of Trustees will regularly review the above arrangements.

7.3 Borrowing Arrangements

7.3.1 The Union shall not borrow any external funds without the prior written authorisation of the Board of Trustees.

7.4 Bank Arrangements

7.4.1 Neither the Union nor any constituent part of the Union nor any individual acting on behalf of the Union may operate a separate bank account other than that authorised in advance by the Board of Trustees.

7.4.2 All funds collected on behalf of any constituent part of the Union are charitable funds and must only be lodged in the Union's bank accounts or held for a short while with approved external intermediaries.

7.4.3 The Bankers of ICU are Natwest Bank. The Finance department maintains a bank admin file with details of all bank accounts and contact numbers and ensures that bank mandates are kept up to date. The mandates are amended annually when the new Officer Trustees take office and or when new senior staff are appointed.

7.4.4 Bank statements are obtained by logging onto Bankline (the Natwest online banking facility) with the paper copies being weekly sent in the post.

7.4.5 All bank stationery is checked on a regular basis to ensure that adequate stocks are held (i.e. banking bags, paying in books, cheque books).

7.5 Cash Holding and Banking Arrangements

7.5.1 Other than trading outlets or reception for legitimate operational purposes (as determined by the Board of Trustees), no constituent part of the Union may hold cash without the prior written authorisation of the Head of Finance in consultation with the Deputy President (Finance & Services).

7.5.2 In the case of Clubs, Societies and Projects who individually receive cash or cheques, these should be taken directly to the bank and deposited. A receipt should be issued. A banking record form on eActivities must be completed within three working days so that the receipt can be allocated to the club, societies and project on a timely basis.

7.5.3 No expenditure may be incurred from cash receipts as they must be banked in full.

7.5.4 Overnight safe facilities are available in FiveSixEight, however cash placed here must be retrieved the next working day and deposited in the Union's bank account. Cash security procedure is covered in section 7.8.

7.5.5 Volunteers and employees may carry or hold cash or other valuables with due regard to the limits set from time to time by the Union's insurers. One person can carry up to £2,500, two

people may carry up to £5,000 and for anything over £5,000 staff must be accompanied by two College Security staff.

- 7.5.6 When goods or services must be paid for by cash in hand, it is possible to obtain an imprest which is essentially a cash advance. Imprests may only be given to a Full Member or staff member of Imperial College Union who agrees to be held personally liable for the amount advanced (which would apply unless otherwise covered by the Insurance arrangement referred to above). The cash advance is granted and then the receipts and any remaining cash must be returned to the Union.
- 7.5.7 When takings are bagged and sealed, details of the outlet banking the cash, the date of the takings, the amount being banked and the bag number should be recorded, along with the deposit slip.
- 7.5.8 Other sundry receipts and sales ledger receipts that are paid directly into the bank account are entered by the Finance Department directly from the bank statements.

7.6 Cash tills

- 7.6.1 ICU operates a number of tills in its retail outlets, bars, nightclub, reception and for special events.
- 7.6.2 All tills linked to the EPOS system must be cashed up after close of business after each shift in accordance with the procedure below:
 - 7.6.2..1 Cash & electronic takings are declared and a 'Z' reading (generated from EPOS or mobile device) will be taken from each till;
 - 7.6.2..2 The Z reading and paying in slip should be attached to the cash summary sheet, issued by Finance; and
 - 7.6.2..3 Each outlet will perform its own banking
 - 7.6.2..4 Documentation must be submitted to Finance for verification on the following bank working day
- 7.6.3 For standard tills (e.g. those used for Ents), it is necessary to compare the till roll to takings at the end of trading (or, in the case of admissions, issue numbered tickets and keep a stub in the till). In addition, reconciliation checks should be performed of total receipts, based on stock takes or other available information (e.g. a record of attendees). Where possible two people should cash up.
- 7.6.4 Any discrepancies over the minimum limit (£5.00 for Commercial Services and £3.00 for Retail per till) must be disclosed on the face of the cashier summary and a reason given outlining the steps that have been taken to identify the reason for the discrepancy. The Duty Manager or Shift Coordinator must sign the documentation ensuring that it has been properly completed before submission to the Finance Department.
- 7.6.5 The Finance Department shall then record actual takings onto the accounting system (SAP).

7.6.6 The amount of cash in each till must be closely monitored to ensure that unnecessarily large amounts of cash are not kept in vulnerable areas (i.e. tills). A maximum cash amount of £2,000 per till will apply to each outlet. If a till goes over the limit, a Manager must remove excess cash to a safe.

7.7 Cash Floats

7.7.1 Cash Floats are the permanent amounts of money issued to each department to enable everyday trading.

7.7.2 Cash is received at the Union's trading outlets. The Finance department also carries a small amount of cash that is used to issue change to trading outlets and pay cash expenses.

7.7.3 A float holder will be nominated for each float and be accountable for the float. Till Floats must be stored in the main department safe when not in use.

7.7.4 As an additional security check, the Finance Team will perform regular random checks of cash floats at the various outlets with the duty manager present, ensuring that cash held in the safe in each location matches the float on the accounting system. The person carrying out the check should complete and sign a cash float reconciliation sheet which should be countersigned by the duty manager.

7.8 Cash security

7.8.1 As a security measure all safe keys are to be kept secure and a spare key lodged with the Head of Finance.

7.8.2 The minimum number of people possible should have access to safe keys and combinations.

7.8.3 Each safe should have a safe record sheet. When monies or other valuables are deposited or withdrawn from the safes, the following must be recorded:

7.8.3.1 Date

7.8.3.2 Value/description

7.8.3.3 Any reference/bag number

7.8.3.4 Department

7.8.3.5 CID number of personal depositing/collecting which must be checked against their card

7.8.3.6 Signature

7.8.3.7 Name

7.8.4 In addition, managers in outlets should ensure safe monies are checked and handed over with a safe check sheet signed at shift changes.

7.8.5 In respect of transport of monies collected at off-site venues or events, a minimum of two members of staff should be present to collect and transport this away at the end of the

event. In addition, the money should not be taken home by any member of staff. It should be transported to the Union and stored securely.

- 7.8.6 If the values involved are high (over £20,000) management should give consideration to whether an external security firm should be hired to collect and safeguard the monies until the next working day.

7.9 Bank Payments

- 7.9.1 All payments (cheques and other paper/electronic financial instruments) must be signed or otherwise authorised by Officer Trustees and or Senior Management.

- 7.9.2 Where an individual has authorised expenditure, they must not also authorise or approve the cash disbursement for the same transaction. As a general rule Clubs, Societies and Projects disbursements are authorised by Senior Management and non-Clubs disbursements are authorised by Officer Trustees.

- 7.9.3 All payments for amounts in excess of £1,000 must be counter-signed by the President or Managing Director. In the absence of the President, one of the other Officer Trustees may sign on his/her behalf.

- 7.9.4 The Board of Trustees shall approve the nominee bank signatories on the recommendation of the President and Managing Director.

- 7.9.5 Additional checking of bank BACS details must be undertaken when the payment run has been generated

7.10 Bank Reconciliations

- 7.10.1 Bank reconciliations are completed within 5 working days of each month end. The reconciliation should not be prepared by the person who makes entries of that account.

- 7.10.2 Bank Reconciliations are reviewed by the Head of Finance on a monthly basis along with other balance sheet reconciliations in order to check if there are any outstanding items to ensure that the balance sheet is robust.

- 7.10.3 Any payments which are greater than 9 months old will be cancelled on the accounting system and the money written back to the cost centre issuing the payment. This process will be conducted on a monthly basis by the Finance Department.

8 Income

8.1.1 Introduction

8.1.2 The Union receives income through a variety of sources. This section outlines the key processes in relation to income received through sales invoicing, via the website and daily takings; as well as the process for debt recovery.

8.2 Sales invoicing

8.2.1 Sales invoices should be raised using the eActivitives online system.

8.2.2 All sales invoices raised are approved by the Finance Department before the user can download the final invoice. The Finance Team should check the sales invoice for accuracy, whilst ensuring that the VAT treatment is appropriate.

8.2.3 The sales invoice will subsequently be posted to the accounting system.

8.3 Website income

8.3.1 Any income related to website products and event tickets with a value of £2 or greater should, where possible, be received through the website. Items with a lesser value cannot normally be processed through the website.

8.3.2 Membership fees must be processed online.

8.3.3 Information on how to set up items in the online shop is contained in the “Money In” training manual, which outlines the detailed process for setting up new activities and products which can be sold online, as well as the process for pricing individual products. A copy is available here: imperialcollegeunion.org/training

8.3.4 Payment for any goods ordered will be taken by customer credit or debit card, using the details provided at the time of purchase. Payment will be reserved from the customer’s card at the time the order is received and taken after card details and stock availability have been checked, the order compiled and it has been scheduled for delivery. Receipts are automatically generated when a purchase is made through the system.

8.3.5 Money will appear in online transaction pages within 3 – 5 college days of someone paying. The system automatically generates lists of who has purchased which products.

8.3.6 Refunds may be provided to customers in accordance with the terms of sale.

8.4 Daily Takings

- 8.4.1 ICU receives income through its various commercial outlets in the form of cash, cheque, debit/credit cards, vouchers and other electronic transfer platforms e.g. Yoyo
- 8.4.2 Cheques may be accepted at the discretion of management and should be payable to Imperial College Union.
- 8.4.3 There will be departmental written processes developed in consultation with the Head of Finance in place in each outlet which outline step by step how all takings will be accounted for.
- 8.4.4 Cash takings should be banked in a sealed bag and accompanied by the paying in slip.
- 8.4.5 PDQ receipts and other electronic merchant receipts and associated documentation should be collated and given to the Finance Department the following banking day after the transaction has taken place together with the Cashier's Summaries and Till Z reports.
- 8.4.6 Outlets not on the South Kensington campus should use the College's internal postal service to send documentation to the Finance Department.
- 8.4.7 The Finance Department will reconcile the master Z report to actual takings recorded on paying-in slips, PDQ reports and bank statements.
- 8.4.8 Any cash discrepancies in excess of £3.00 for Retail and £5.00 for licensed trade outlets for an individual till must have comments on the face of the cashier summaries to explain the nature of the discrepancy, outlining what happened and what investigation has been undertaken in order to understand the nature of the variance.
- 8.4.9 The EPOS printouts and Cashier's Summaries are used by the Finance Department to enter the takings onto the accounting system and then filed.

8.5 Clubs, Societies and Project (CSP) receipting

- 8.5.1 When club, society and project Treasurers receive cash or cheques directly from individual members a record of that transaction should be kept.
- 8.5.2 Monies paid in to the Union's bank account should also be recorded online using the banking form on the eActivities system. The form must be completed within 3 working days in order for the Finance Department to allocate the funds to the appropriate club.
- 8.5.3 A copy of the stamped paying in slip from the bank should be scanned in and uploaded to eActivities. Detailed information is available online at imperialcollegeunion.org/training

8.6 Debt management

- 8.6.1 ICU normally allows a 30 day settlement period for payment.
- 8.6.2 It is the responsibility of the Finance Department to follow up unpaid invoices. A “Customer Receivables Ageing” report should be run regularly and used as a basis for identifying (and prioritising) debtors for chasing.
- 8.6.3 When customers are contacted, the conversation (or correspondence) should be recorded on the accounting system to ensure there is a clear record of what contact has been made, and what undertakings (if any) the customer has made. Each record should include details of the individuals spoken to and dates. This will help to ensure that discussions can be followed up effectively and, if necessary, result in an elevation in recovery action.
- 8.6.4 Reminder letters should be issued where appropriate. There is no set procedure for when these need to be issued, as this needs to be judged on a case-by-case basis.
- 8.6.5 The Finance Department should ensure that there is an appropriate reporting system in place to escalate issues such as aged debts (particularly those over 60 days) and disputed items to the Head of Finance and, where appropriate, the Managing Director. It may be appropriate for the Union to engage legal support in its attempts to recover amounts due.
- 8.6.6 The debt management process for CSP’s balances is also managed by the Finance Department. Once approved, club officers are to ensure that the sales invoices are sent to respective customers. The Finance Department will review CSP debtors at least on a monthly basis to ascertain the status of each outstanding invoice on the accounting system.
- 8.6.7 The Finance Department in consultation with the respective CSP’s or operational department will chase and recover debts at the earliest opportunity.
- 8.6.8 College items are dealt with via the Colleges inter-Department process.

9 Expenditure

9.1 Introduction

9.1.1 This section covers ordering, invoice receipt and payment aspects of the accounts payable process.

9.2 Purchase Ordering (PO's)

9.2.1 Purchase orders should be raised and authorised in advance of any purchase through eActivities for all goods and services from outside the Union, including purchases from Imperial College.

9.2.2 Retrospective purchase orders may only be raised for purchases with written prior authorisation of the Head of Finance. This authorisation may be given for an individual payment or for a specific supplier.

9.2.3 PO's for CSP's will be authorised by committee members in line with the authorisation limits and operational PO's must be approved by Union budget holders subject to authorisation limits.

9.2.4 Nothing should be ordered without a Purchase Order being raised except for the items listed in the section below in section 9.2.5.

9.2.5 The following purchases of goods or services do not require an electronically generated purchase order:

9.2.5..1 Petty cash purchases

9.2.5..2 Public utility services e.g. telephone, rent, insurance

9.2.5..3 Salary Payments

9.2.5..4 Reimbursements to staff, officers and students

9.2.5..5 Purchase made on the Union credit cards

9.2.5..6 Goods or services supplied under contract e.g. maintenance contract agreements

9.2.5..7 The supply of goods for resale for Retail and Commercial Services from previously authorised suppliers (paper based purchase orders are to be used)

9.2.5..8 The booking of Union room spaces

9.2.6 Where an invoice is received for any of the above expenditure items, it must be checked against any contractual documentation and signed and coded by the budget holder signifying that it is ok to pay and then passed to the Finance Department for payment. The authorising budget holder must also write their name in BLOCK CAPITALS alongside their signature.

9.2.7 With regards to the monthly Imperial College salaries invoice, these should be checked by the Finance Department against the agreed human resource budget, and signed in authorisation for payment by the Managing Director or Head of Finance notwithstanding that the value of this invoice is above all Imperial College Union's individual authorisation limits.

- 9.2.8 The paper based purchase ordering system should only be used for goods for resale within Retail and Commercial Services once the supplier has been authorised for use by Head of Finance.
- 9.2.9 In the event of a major system failure paper based purchase orders will be acceptable.
- 9.2.10 Any request for which no budget operational funds are available must be referred to the relevant Senior Manager, Managing Director and Head of Finance for advice.
- 9.2.11 When the specific value of the goods or services is not readily available a PO should be created and authorised for an estimated value in advance in line with authorisation limits. If the final invoice is greater than 2% of the PO value the budget holder must sign on the face of the invoice (subject to delegated limits) and write their name in BLOCK CAPITALS to authorise the additional expenditure and give a reason for the variance.
- 9.2.12 The following must be included on the purchase order:
- 9.2.12..1 The supplier's details
 - 9.2.12..2 A price from the supplier, including details of any VAT;
 - 9.2.12..3 Details of the goods being purchased
 - 9.2.12..4 The account code; and
 - 9.2.12..5 The name of the person ordering
- 9.2.13 All purchase orders require Goods Receipting. It is the responsibility of the person raising the purchase order to use the eActivities online system to record the delivery of goods ordered. Partial deliveries should also be recorded. The PO should be "finished" indicating that it is ok for the Finance Department to pay the supplier.
- 9.2.14 It is the responsibility of the Finance Department to pay the supplier once goods receipting has been completed. All invoices should be addressed to: Accounts Payable, Imperial College Union, Prince Consort Road, South Kensington. London. SW7 2BB
- 9.2.15 Any invoices sent to other addresses or people should be immediately sent to the Finance Department for payment.
- 9.3 Supplier selection
- 9.3.1 When considering new and existing suppliers of goods or services due consideration must be given to "arm's length" relationships and negotiations as delineated in section 2.7 entitled Conflict of Interest.
- 9.3.2 Tendering procedures shall apply to the purchase of goods/services that are not for re-sale, which exceed £5,000 (either individually or cumulatively), excluding VAT. To ensure that value for money is obtained, this limit shall apply to all areas of Union activity.

- 9.3.3 A minimum of 3 quotations must be sought, unless an existing University, public sector or National Student body purchasing agreement can be used, which has been awarded by competitive methods.
- 9.3.4 The contract/agreement must normally be awarded to the lowest tender, after taking into account all relevant costs, relating to acquisition, servicing, quality, reliability, performance and disposal. The relevance of other factors, such as ethical considerations, must also be considered.
- 9.3.5 The Managing Director in consultation with the Head of Finance may agree in advance the award of a tender other than at the lowest price. Any such decision must be disclosed at the next Finance and Risk meeting.
- 9.3.6 Copies of all quotations must be passed to the Finance Department and retained.

9.4 Long Term Contracts

- 9.4.1 Only the President jointly with the Managing Director shall sign a contract which commits the Union to any obligation that extends beyond the current financial year other than those mentioned below. Such authorisations shall be set out within the authorisation limits defined in Section 9.6 below.
- 9.4.2 Contracts pertaining to Clubs, Societies or Projects which contain obligations into the following financial year maybe authorised by the Deputy President (Finance & Services) or Deputy President (Clubs & Societies). It is considered that this will be rare.
- 9.4.3 All contracts must include the following information:
 - 9.4.3..1 Name and address of supplier
 - 9.4.3..2 Name of contact person
 - 9.4.3..3 Telephone number and email address of contact (if applicable)
 - 9.4.3..4 Service being provided
 - 9.4.3..5 Details of service provision
 - 9.4.3..6 Conditions of service
 - 9.4.3..7 Date service to be provided
 - 9.4.3..8 Cost of service
 - 9.4.3..9 VAT implications
 - 9.4.3..10 VAT number (where applicable)
 - 9.4.3..11 Payment conditions
 - 9.4.3..12 Any other conditions or information required
 - 9.4.3..13 "I have read and understand the conditions of the contract and agree to abide by its terms and conditions in full"
 - 9.4.3..14 Signature on behalf of ICU and printed name of signatory
 - 9.4.3..15 Signature on behalf of the supplier and printed name of signatory
 - 9.4.3..16 All legal company compliance such as company number, registered office and the declaration that we have registered charitable status.

9.5 Authorisation limits

9.5.1 Limits of authority are specified in the Delegation of Authority, as follows:

- 9.5.1.1 No unauthorised member or employee may sign a contract or otherwise commit expenditure on behalf of the Union or any part thereof.
- 9.5.1.2 Expenditure up to £20 may be authorised by any financially responsible officer on behalf of their respective Club, Society or Project. In the absence of the financially responsible officers required, the Deputy President (Finance & Services) or Deputy President (Clubs & Societies) may authorise expenditure on their behalf.
- 9.5.1.3 Expenditure between £20 and £1,000 may be authorised by any financially responsible officer on behalf of their respective Club, Society or Project and their respective Management Group Chair or Treasurer. In the absence of the financially responsible officers required, the Deputy President (Finance & Services) or Deputy President (Clubs & Societies) may authorise expenditure on their behalf.
- 9.5.1.4 Operational budget holders and Senior Management may authorise expenditure within the financial framework of their approved budgets up to £10,000.
- 9.5.1.5 Any contingent expenditure must be authorised by the Head of Finance up to a limit of £10,000.
- 9.5.1.6 In the absence of a budget holder, the Head of Finance can authorise expenditure up to the limit of £10,000.
- 9.5.1.7 The Managing Director, President, Deputy President (Finance & Services), or, in his or her absence, the Deputy President (Clubs & Societies), shall authorise all other expenditure up to £50,000. Items or events over £10,000 must only be authorised after consultation with the Head of Finance.
- 9.5.1.8 The Board of Trustees on the recommendation from the Finance and Risk Committee may authorise all other expenditure.

9.6 Goods Receipt

- 9.6.1 Goods/services received must be promptly checked to ensure that the complete order has been received.
- 9.6.2 If goods have been invoiced but not received or returned as faulty, a request for a credit note should be made with the supplier by the budget holder or club officer. Details of the request should be attached to any documentation sent to the Finance Department, who will hold the respective invoice until a credit note is received in Finance.

9.7 Invoice Receipt

- 9.7.1 Invoices should be matched to a corresponding, authorised purchase order and delivery note, where applicable, when they are received.

- 9.7.2 In rare cases where no matching purchase order exists for an invoice, a check must be undertaken by the relevant department to ensure that the goods or service was actually delivered. A purchase order must be raised in order to authorise payment confirming that the price charged was reasonable.
- 9.7.3 Any discrepancies on invoices should be followed up by the respective department with the supplier
- 9.7.4 Invoices will not be processed by the Finance Department where there is no authorised purchase order.
- 9.7.5 Correctly authorised/documented invoices received by finance should be entered onto the accounting system.
- 9.7.6 Invoices are normally paid as per our standard terms of 30 days.

- 9.8 Credit Card Purchases
 - 9.8.1 Credit Card Holders and credit limits are determined by the Managing Director, in consultation with the Deputy President (Finance & Services) and Head of Finance.
 - 9.8.2 Credit card holders are responsible for the safe keeping of their cards, together with any passwords and PIN numbers for their credit card
 - 9.8.3 The overall monthly credit limit for all Union credit cards combined shall be agreed from time to time by the Board of Trustees on recommendation from the Finance and Risk Committee. The current limit is set at £75,000.
 - 9.8.4 Credit cards are to be used only in the following circumstances:
 - 9.8.4..1 Where it is the only form of payment accepted at the point of purchase
 - 9.8.4..2 To take advantage of a special offer that would otherwise be unavailable
 - 9.8.4..3 Flight bookings
 - 9.8.4..4 Urgent purposes, instances which require immediate action. It is anticipated that these are generally in relation to situations which occur out of hours and/or arise from Critical Incidents, where expenditure is required to maintain the safety, wellbeing, health or security of our members or the reputation of the College or Union.
 - 9.8.5 Credit Card payments will normally be made from the Union Offices in Beit Quad either online or by phone
 - 9.8.6 Purchases of goods and services which meet the above criteria and which could be made via the Union Credit Card, but require the card holder to be present to take delivery will not be made. For example deliveries of online supermarket goods, collection of train tickets etc... In these instances individuals will be asked to make the payment through their own means and complete a Claim for Reimbursement, even if the value of that claim is over the normal guidance limit.

9.8.7 In the case of flight bookings those making the payment will be asked to provide copies of passports and visas (if appropriate) for the participants before payments are processed

9.8.8 Process for Standard Purchases

9.8.8.1 The requestor of a payment completes either a paper Credit Card purchase form, or an online Credit Card request form in eActivities.

9.8.8.2 The requestor ensures that the request is duly authorised in accordance with the thresholds set out in delegation of authority section within these Finance Procedures by obtaining appropriate signatures in the case of a paper form, or through online approvals if created in eActivities.

9.8.8.3 The requestor arranges a mutually convenient time with a credit card holder to make the payment.

9.8.8.4 The credit card holder passes copies of any available receipts, along with a paper copy of the credit card authorisation from eActivities, or Credit Card purchase form, to the Finance Department as soon as possible after the transaction has been completed and the supporting documentary evidence has been received.

9.8.8.5 The requestor is responsible for providing any subsequent receipts (eg. full VAT invoice) to the Finance Department.

9.8.8.6 In the case of recurring payments (such as online subscriptions) one approval may be completed to cover the whole cost of the subscription for up to 12 months. A separate form for every month is not required although separate supporting documentary evidence is required.

9.8.8.7 It is not expected that in normal circumstances credit card holders will both make AND approve a payment that is made on their Union Credit Card.

9.8.9 Urgent Credit Card Purchases

9.8.9.1 It is recognised that the operations of the Union continue beyond office hours and that circumstances arise where urgent payments need to be made at times where the normal authorisation hierarchy cannot be enacted.

9.8.9.2 A number of staff members are involved in providing Critical Incident Cover for the organisation, most notably for student activities incidents. Experience has shown that urgent credit card payments do need to be made in these circumstances.

9.8.9.3 If an urgent payment needs to be made a Credit Card Holder may spend up to £2,500 without prior approval.

9.8.9.4 In situations arising out of Critical Incidents there will generally not be an agreed budget line for where expenditure will be costed against. In these circumstances the safety and

wellbeing of our members is paramount and appropriate judgement relating to expenditure will be exercised by the credit card holder at the time in resolving the incident.

9.8.10 Other

9.8.11 Credit card holders are responsible for ensuring suitable credit is available on their card for dealing with urgent payments. The expectation is that this will be between £2,000-£10,000 at any point in time depending on the card limit.

9.8.12 The Finance Department are responsible for arranging new credit cards together with cancelling and destroying credit cards which are no longer required.

9.8.13 Credit Card holders are responsible for cancelling their Credit Card if it is lost or stolen which should be done as soon as possible after discovering that their card is missing

9.8.14 The Finance Department are responsible for posting payments to the accounting system and for having a written process for how this work is carried out.

9.8.15 The Finance Department shall check the credit card statement periodically to ensure that all transactions are fully supported by an audit trail. Any discrepancies, such as missing documentation, shall be followed up with the card holders.

9.9 Claim Forms

9.9.1 Claim forms are for use by Club, Society or Project members to claim back personal money spent on behalf of Club, Society or Project.

9.9.2 Claim forms must be submitted using the eActivities online system.

9.9.3 Claimants are required to provide evidence for their expenditure. The acceptable forms of acceptable evidence are listed in the training materials online at www.imperialcollegeunion.org/training

9.9.4 Claims are authorised as per the Authorisation Limits listed above (note 9.5).

9.9.5 Those approving a claim should thoroughly check the evidence and VAT details before approving. Claims approved without sufficient evidence should be investigated by the Deputy President (Finance & Services).

9.9.6 Approved claims should be paid by BACS by the Finance Department within five College days.

9.9.7 Any claims that are considered erroneous by the Finance Department will be placed on hold and the claimant contacted to resolve the issue. Suspected fraudulent claims will be investigated by the Deputy President (Finance & Services).

10 **Staff Costs**

10.1 Payroll

10.1.1 The Union payroll is processed by the College and records maintained by the College's HR department

10.2 Permanent Staff

10.2.1 At month end, the College payroll department will provide files showing the gross pay cost for each individual. The charges on the payroll file are analysed and a permanent staff payroll journal entered into the accounting system.

10.3 Casual Staff

10.3.1 Pay scales, including hourly rates and cost of living rises, are approved by the Appointments and Remuneration Committee annually – new rates are effective from the 1 October each year.

10.3.2 New starters must complete a New Starter Form (a Casual Worker Joining (8A) form) and letter of understanding, which should then be authorised by the Departmental Manager. A copy of ID should also be taken in the form of a passport.

10.3.3 Payroll forms should be checked by Finance Department for completeness. They must then be stamped with the authorisation stamp by either the Head of Finance, Managing Director or Deputy President (Finance & Services). They must then be sent to the College Payroll Department. Copies of completed forms should be filed by the Finance Department.

10.3.4 Details of any new starters and amendments to current staff details is recorded on an Access database by the Finance Department.

10.3.5 Workers' Payroll information is submitted to the university Payroll Department in accordance with the set timetable for monthly casual and bursary staff (paid monthly).

10.3.6 Each department must submit an authorised timesheet to the Finance Department. This is then entered into an Access database from which a complete payroll report is produced to be signed off by the Head of Finance or Managing Director.

10.3.7 Payslips are collected from the University Payroll department on a monthly basis by the Finance Department and forwarded to the relevant departments for distribution

10.3.8 The actual payments to staff are reconciled to the payroll control account by the Finance Department. Any discrepancies are followed up. It will be the responsibility of budget holders to check their Student Staff costs against budget.

10.4 Pension Schemes

10.5 The Union participates in the Universities Superannuation Scheme (USS) and Superannuation Arrangements for the University of London (SAUL) through Imperial College London. Both are defined benefit schemes and are externally funded and contracted out of the State Earning Related Pension Scheme. The income and expenditure account reflects the contributions payable as stipulated by the Pension Scheme Trustees.

11 Fixed Assets and Asset Management

11.1 Introduction

11.1.1 Fixed Assets are items which are purchased for long-term use, being more than one year, which are not consumed or sold during the normal course of business which have a value of more than £500. Examples of such items include buildings, equipment, machinery, furniture, fixtures and fittings.

11.1.2 All costs associated with bringing the asset to its present location and condition can be capitalised, including delivery charges, commissioning and set-up costs, and initial external training costs.

11.1.3 Any irrecoverable VAT will be capitalised.

11.1.4 Items with individual costs of less than £500 should be capitalised if they are associated with an individual project of which the total cost exceeds the £500 threshold, provided that the assets meet the economic benefit of more than one year test.

11.1.5 Fixed Asset items purchased for Clubs, Societies or Projects (CSP) use will normally be fully written-off when purchased as there is a degree of uncertainty as to the longevity of any CSP.

11.1.6 Depreciation is calculated so as to write off the cost of an asset over the useful economic life of that asset in a straight line as follows:

11.1.6..1 Fixtures & Fittings, Equipment and Motor Vehicles : 3 -10 years

11.1.6..2 Building Works : 20 years

11.2 Asset Purchase and Disposal

11.2.1 All items of expenditure which meet the criteria for a capital asset which it is anticipated will be required during each financial year must be included in the annual Capital Expenditure Budget by the responsible Budget Holder. The Capital Expenditure Budget for each Budget Holder will be approved as part of the Union's annual budget approval process.

- 11.2.2 All capital purchases must comply with the expenditure procedure outlined above in section 9.
- 11.2.3 The Managing Director in consultation with the Head of Finance may consider additional items of capital expenditure not on the approved list, in line with the delegation of authority, in order to achieve the business objectives of the Union. Any such purchases over £10,000 will be reported to the Finance and Risk Committee at its next meeting.
- 11.2.4 CSP inventory equipment valued in excess of £100 belonging to the Union or any constituent part thereof, shall not be re-sold, re-allocated or otherwise disposed of without the prior written authorisation of the Deputy President (Finance & Services). Items on the Fixed Asset Register must not be disposed of without the authorisation of the Head of Finance or Managing Director.
- 11.2.5 Staff and/or Officers shall notify the Managing Director and Head of Finance of any potential insurance claim arising from loss, liability or damage.

11.3 Asset Recording

- 11.3.1 It is the responsibility of all CSP Chairs to ensure that the asset inventory is maintained and kept up to date with any purchases and disposals.
- 11.3.2 To ensure that assets are fully accounted for a Fixed Asset Register shall be maintained by the Finance Department, which will record:
 - 11.3.2..1 Description
 - 11.3.2..2 Location
 - 11.3.2..3 Date of purchase
 - 11.3.2..4 Cost
 - 11.3.2..5 Depreciation rate applied
 - 11.3.2..6 Department to be charged
 - 11.3.2..7 Accumulative depreciation
 - 11.3.2..8 Net Book Value
- 11.3.3 Each item on the fixed asset register will be the responsibility of a manager, who shall be held accountable for the item's security. As part of their responsibilities, they shall be required to conduct a regular (annual) risk verification of the assets for which they are responsible. CSP Officers will also undertake an annual risk based verification.
- 11.3.4 The fixed asset register should be reconciled on a regular basis to the fixed asset values in the balance sheet by the Finance Department.

12 Stock

12.1 Introduction

12.1.1 All stock will be the responsibility of the appropriate outlet manager, who will ensure that stock is accounted for, stored safely and rotated appropriately. Outlet managers will also ensure that stock levels are appropriate for the time of year.

12.1.2 Additionally, random periodic line checks must be undertaken by management.

12.1.3 Stocks at all outlets must be entered onto the EPOS stock system as soon after delivery as possible. Where the stock module of the EPOS system is not in operation, all delivery notes must be kept and presented to the external stock taker.

12.1.4 Promotional stock, i.e. stock given to the Union by suppliers at nil cost, should be recorded within stock take reports, either within the 'Purchases' column or as an additional column. This should mean that the variance between estimated and actual takings reconciles to the till shortage/overage. If it does not, this should be investigated.

12.2 Bars

12.2.1 All stock will be subject to a monthly stock-take, which is performed by an external company.

12.2.2 It is the responsibility of the relevant Bar Manager to ensure that the stock taker has all relevant information.

12.2.3 A degree of wastage is inevitable in licensed premises. It is essential that this wastage is carefully controlled, recorded and monitored, in line with the following:

12.2.3..1 Wastage will be recorded at the end of each night, with an explanation as to the cause of the wastage;

12.2.3..2 The duty manager must sign off all waste/write offs

12.2.3..3 Wastage reports must also be presented to the stock-taker when requested

12.3 Catering

12.3.1 All catering stock will be subject to a monthly stock-take by the Venue Manager, assisted by relevant catering staff.

12.4 Retail

- 12.4.1 Full stock counts will be carried out every year at the end July co-ordinated by the Retail Manager. The EPOS system stock figures are then updated to reflect the physical counts.
- 12.4.2 All items written-off during the year should be recorded on the EPOS system and a report submitted at each month end showing descriptions, quantities and cost prices for items written off along with a reason for each write-off.
- 12.4.3 The Retail outlets operate an integrated stock management system which allows for detailed stock reports to be produced which provide assurance and financial controls.

13 **Inter-Department Account**

- 13.1 The Union has an inter-Department account with Imperial College, within which balances owed to and from the College are identified.
- 13.2 Each month, a report is received from College Finance summarising their accounts receivable and accounts payable balances for the Union. This statement is reconciled by Finance Department to information on the Union's accounting system.
- 13.3 A copy of the reconciliation is saved in the month end folder

14 Statutory Returns and VAT

14.1.1 The following statutory returns must be completed during the course of a year:

- 14.1.1..1 Office for National Statistics Forms
- 14.1.1..2 VAT return (Quarterly)
- 14.1.1..3 Charity Commission (annual)

14.1.2 All forms should be completed before the related deadline and copies taken for future reference.

14.2 VAT

14.2.1 The Finance Department should implement mechanisms, including reference to external advice where relevant, to ensure that it is fully compliant with all VAT regulations.

14.2.2 The Union is registered for VAT in the UK and as such must pay VAT on most of its income. Exception to this include: donations, grants – both outside the scope of VAT - and the sale of donated goods (zero rated).

14.2.3 Income can be treated as exempt for fundraising events provided the following conditions are met:

- 14.2.3..1 The event is clearly organised and promoted to raise money for the benefit of a charity.
- 14.2.3..2 People attending must be aware of its primary fundraising purpose
- 14.2.3..3 The event does not form part of the regular social calendar for members (e.g. Annual Dinner).
- 14.2.3..4 No more than 15 events of the same type will take place in the same location in the same financial year.

14.2.4 For exempt events no VAT is charged on ticket sales and as such no Input VAT (VAT on purchases) can be recovered. The main exception to this is the sale of printed materials, such as programmes, at an exempt event – these can be treated as zero rated and the input VAT relating to the costs of making the programmes recovered accordingly.

14.2.5 Input VAT incurred on purchases within the Retail, Commercial Services areas (with the exception of Catering) and Clubs, Societies & Projects is usually full recoverable.

14.2.6 Input VAT incurred on purchases in Catering is partially recoverable, currently at the rate of 6.6%, as Catering for Students during term time is an exempt activity.

14.2.7 Input VAT incurred on purchases for general Union use is partially recoverable, currently at the rate of 90%. This rate is determined by calculating the number of staff hours worked in the current financial year in taxable business activities over the total number of staff hours.

14.2.8 Input VAT incurred on purchases for Vans is determined by the number of days the vans are used for taxable business activity over the total number of days used.

14.2.9 Output VAT should be charged on most sales at the standard rate, currently 20% unless advised otherwise by the Finance Department.

14.2.10 Transactions are VAT coded at the point of entry and checked by Finance Department. This enables information to be prepared for the VAT return from the accounting system. It is important, therefore, that transactions are accurately coded to ensure that VAT returns, and amounts, are correct. The following codes are provided:

Purchase Codes	Sales Codes
PO – Zero rated	S0 – Sales Zero Rated
P1 – Standard rated	S1 – Sales Standard Rated
PPU – Standard Rated Partial Union	
PPC – Standard Rated Partial Catering	
PPU – Standard Rated Partial Vans	
PE – Exempt	SE – Sales Exempt
PD – Incorrect documentation	
PN – Outside scope	SN – Outside Scope

14.2.11 To recover Input VAT for purchases above £250.00 a full VAT invoice must be provided with the following:

- 14.2.11.1 An identifying number
- 14.2.11.2 The date of supply
- 14.2.11.3 Supplier details: name, address, VAT registration number
- 14.2.11.4 Union's name and address (Imperial College Union, Beit Quadrangle, Prince Consort Road, London, SW7 2BB)
- 14.2.11.5 A description of each good/service provided, quantity and the applicable VAT rate.
- 14.2.11.6 The total net, VAT and gross amounts.

14.2.12 VAT Returns

- 14.2.12.1 VAT returns are submitted for each quarter ending 31st October, 31st January, 30th April and 31st July. Each return must be submitted within one month of the quarter end.
- 14.2.12.2 The VAT returns are submitted online through the HMRC website and the paper records held in a file by the Head of Finance.

- 14.2.12..3 Amounts due to HMRC are taken by direct debit just over 1 month after the submission of each return and any amounts due to the Union transferred to the Union bank account within the same time frame.

Appendix A - Natural Codes

Assets

Code	Name
000	Fixed Assets - Additions in year
005	Fixed Assets – Cost
010	Fixed Assets - Disposals Cost
015	Fixed Assets - Disposals Accumulated Depreciation
020	Fixed Assets - Accumulated Depreciation
040	Investments - Cost
045	Investments - Unrealised Asset Value
050	Stock
100	Account Card Sales Debtor
105	Deposits Paid Out
110	Prepayments
115	Accrued Income
120	Debtor Control
122	College Interdivision Debtor
125	Loans to Staff
130	Short Term Deposits
150	Cash – Bank
151	Cash - Bank - Deposit A/C
152	Cash - Bank - Clubs A/C
155	Cash – Float
160	Cash – Petty

Creditors

Code	Name
200	Deferred Income
205	Deferred Capital Grants
206	Deferred Capital Grants - Building Redevelopment
210	Online Sales (Third Party) Creditor
215	Credit Card Control Creditor
220	Deposits to Us
225	Members Funds
231	Accruals
232	College Interdivision Creditor
233	Unknown Receipts Creditor
234	Voucher Issue Creditor
235	Creditor Control
240	VAT Creditor
245	Clubs and Societies Sales Suspense

Capital & Reserves

Code	Name
250	Designated Fund
260	Surplus - Accumulated - Retained Surpluses
270	Revaluation Reserve

Income

Code	Name
400	Subvention Income
420	Contingency
425	Discount Given
430	Donations
440	Fines
450	Goods & Services
470	Grants Receivable
475	Deferred Capital Grant Release
490	Income Misc
500	Interest Receivable
510	Rental Income
520	Sales General
550	Sponsorship
570	Subscriptions
580	Ticket Income
590	Travel Income

Expenditure

Code	Name
600	Acts
605	Affiliation Fees
610	Bad Debts
614	Doubtful Debt Provision Expense
615	Bank Charges
620	Books
625	Card Commission
630	Carriage
635	Cleaning
640	Consumables
645	Crockery and Glasses
650	Cultural Activities
655	Decorations
660	Depreciation of Fixed Assets
665	Disposables
670	Engraving & Signwriting
675	Entrance Fee Conference

680	Entrance Fee Competition
685	Equipment Purchase
690	Equipment Hire
695	Miscellaneous Expenditure
697	Fines Expend
700	Fuel
705	Goods for Resale
706	Goods Written Off
707	Grants Payable
710	Ground Hire
715	Health & Safety
720	Computer Software, Licences & Domain
725	Copyright & Royalties
730	Hospitality
735	Instructors
740	Insurance
745	Interest Payable
750	Late taxis
755	Laundry
760	Legal & Professional
765	Licences
770	Maintenance & Repairs
775	Maintenance Contracts
780	Music
785	Newspapers & Magazines
790	Officer Accommodation
795	Overage/Shortage
800	Profit/Loss on Disposal of Fixed Assets
805	Carrier Bags / Packaging
810	Irrecoverable VAT
815	Postage
820	Printing Costs
825	Publicity
830	Redecoration
835	Referees
840	Retrospective Discount
842	Speakers
845	Staff Recruitment Cost
850	Staff Subsistence
855	Staffing Costs
860	Stationery
865	Stocktaker
870	Subscriptions
875	Telephones
880	Training Officers
885	Training Staff

890	Training Members
895	Travel Expenditure
900	Uniforms
910	Wages Agency Staff
915	Wages Full Time
920	Wages Officers
925	Wages Part Time
930	Central Overheads
932	Commercial Overheads

Appendix B - Cost Centres

Code	Name	Code	Name
000	ACC Exec	045	ACC Wushu
001	ACC Football	046	ACC Archery
002	ACC Womens Football	051	ACC Kickboxing
003	ACC Badminton	052	ACC Tae Kwon Do
004	ACC Basketball	057	Varsity Match
005	ACC Boardsailing	059	ACC American Football
006	ACC Boat	060	ACC Handball
007	ACC Cricket	062	ACC Gaelic Sports
008	ACC Cross Country	063	ACC Dodgeball
009	ACC Cycling	065	ACC Baseball
010	ACC Fencing	066	ACC Boxing
011	ACC Golf	067	ACC Triathlon
012	ACC Hockey	100	RCC Exec
013	ACC JU-Jitsu	102	RCC Billiards & Snooker
014	ACC Judo	103	RCC Bridge
015	ACC Karate Shotokan	104	RCC Juggling
016	ACC Kung Fu	105	RCC Canoe
017	ACC Lawn Tennis	106	RCC Caving
018	ACC Netball	107	RCC Chess
020	ACC Rifle & Pistol	108	ACC Dance
021	ACC Rugby	109	RCC Exploration
022	ACC Womens Rugby	110	RCC Fellwanderers
023	ACC Sailing	112	RCC Gliding
024	ACC Shaolin Kung Fu	115	RCC Gaming
025	ACC Snowsports	116	RCC Mountaineering
027	ACC Squash	117	RCC Parachute
028	ACC Swim/Waterpolo	118	Media Photographic
029	ACC Table Tennis	120	RCC Outdoor Club
030	ACC Ten Pin Bowling	122	RSM Real Ale
031	ACC Volleyball	124	RCC Skate
033	ACC Wing Chun	125	RCC St John LINKS
034	ACC Yacht	126	RCC Underwater
035	ACC Ultimate Frisbee	128	RCC War Games
038	ACC Kendo	130	RCC Yoga
039	ACC Riding & Polo	132	RCC Linux Users Group
040	ACC Shorinji Kempo	133	RCC Table Football
042	ACC BUCS	134	RCC Ice Hockey

Appendix B - Cost Centres cont...

Code	Name	Code	Name
137	RCC Wakeboarding	232	SCC Film
138	RCC Meat Appreciation	233	SCC Finance
140	RCC Croquet Club	235	SCC Hindu Society
142	RCC Poker	236	SCC Every Nation Christian
143	RCC Paintball	239	SCC I.Q.
145	RCC Mah Jong	242	SCC Bright Futures
146	A&E Fashion	245	SCC Int. Tamil
147	ACC Cheerleading	248	SCC Islamic
148	RCC Backgammon	251	SCC Jewish
149	RCC Belly Dancing	254	SCC Labour
150	RCC Synchronized Swimming	255	SCC Law
151	RCC Parkour, Free Running & Gymnastics	261	OSC Palestinian Soc
152	RCC_Software	264	SCC Philosophy Soc
155	RCC Assassins Guild	265	SCC Rocksoc
157	RCC KnitSock	266	SCC Sci Fi
158	RCC Floorball	269	SCC Sikh
163	RCC Rounders	276	SCC Model United Nations
164	RCC Cooking	278	SCC UNICEF
170	RCC Ferret Fanciers (TEST CLUB)	282	CGCU Rail and Transport Society
200	SCC Exec	284	SCC Russian Speaking
203	SCC ABACUS	285	SCC Cheese
204	SCC Ahlul Bayt	286	OSC Welsh
205	SCC Alternative Music	289	SCC Punjabi
206	SCC Amnesty International	291	SCC Women in SET
207	SCC Anime	292	RAG Save the Children
209	SCC ArtSoc	293	SCC Consultancy
210	SCC Ahmadiyya Muslim Students	294	SCC Atheist And Agnostic
217	SCC Buddhist Society	297	SCC Book Club
221	SCC Catholic	298	SCC Innovation Society
222	SCC Christian Union	300	OSC Exec
224	SCC Conservative	301	OSC Afro-Caribbean
225	SCC Debating	302	OSC Arabic
227	SCC Environmental	303	OSC Bangladeshi
228	SCC Imperial Entrepreneurs	304	OSC Chinese
229	CGCU EWB	305	OSC CSSA
230	SCC Erasmus	306	OSC Cypriot
231	SCC Fairtrade	307	OSC French

Appendix B - Cost Centres cont...

Code	Name	Code	Name
308	OSC Hellenic	405	A&E LeoSoc
309	OSC Indian	406	A&E Dramatic Society
310	OSC Iranian	408	A&E Jazz Big Band
311	OSC Italian	409	A&E Classical Guitar
312	OSC Japanese	411	A&E ICU Cinema
313	OSC Korean	412	A&E Chamber Music
315	OSC Malaysian	413	A&E Jazz & Rock
316	OSC Mauritian	414	A&E Music Technology
317	OSC Pakistan	415	A&E Musical Theatre
318	OSC Scandinavian	416	A&E Musical Theatre Tour
319	OSC Singapore	417	A&E String Ensemble
320	OSC Spanish	418	A&E Gospel Choir
321	OSC Sri-Lankan	419	A&E Wind Band
322	OSC Taiwan	421	A&E A Cappella
323	OSC Thai	422	A&E Calligraphy
324	OSC Turkish	452	RAG BHF
325	OSC German	454	SCC Pass
326	OSC Latin-American	455	SCC Sife
327	OSC Irish	456	CAG Interact
328	OSC Indonesian	459	SCC Baha'i Society
329	OSC Kenyan	460	SCC History
331	OSC Iraqi	462	SCC Energy
333	OSC Portuguese	467	SCC Management
334	OSC Polish	550	Silwood Exec
335	OSC Bruneian	593	Silwood Vans
338	OSC Czecho-Slovak	600	CGCU Exec
343	OSC Romanian	601	CGCU Aeronautics
344	OSC Israeli	602	CGCU Chem Eng
380	Media Exec	603	CGCU Elec Eng
381	Media Felix	604	CGCU Civil Eng
382	Media STOIC	605	CGCU Doc Soc
383	Media IC Radio	606	CGCU Mech Eng
384	Media Magazine	608	CGCU Bio Engineering
400	A&E Exec	609	CGCU Rugby
401	A&E Orchestra	611	CGCU Motor Club
402	A&E Sinfonietta	612	CGCU Racing
403	A&E Choir	614	CGCU VVMC

Appendix B - Cost Centres cont...

Code	Name	Code	Name
624	CAG E.quinox	682	ICSMSU Mountaineering
625	CGCU Robotics	684	ICSMSU Subaqua
629	CGCU ICSEDS	685	RCC Surfing
630	RCSU BioSoc	686	ICSMSU Yoga
631	RCSU BioChem	687	ICSMSU Muslim Medics
633	RCSU Chemistry	688	ICSMSU Light Opera
634	RCSU Maths	689	ICSMSU Weights & Fitness
635	RCSU Physics	690	ICSMSU Rag
637	RCC Astro	694	ICSMSU Gazette
640	RCSU Motor	698	ICSMSU ICAB
645	RSM Exec	699	ICSMSU Surgical Soc
646	RSM Materials	705	ICSMSU Hammersmith Students' Community
647	RSM De La Beche	706	ICSMSU Dance
648	CGCU RSM Motor Club	708	ICSMSU GradMed
650	RSM Rugby	711	ICSMSU Medical Education
651	RSM Football	722	ICSMSU Athletics
652	RSM Hockey	725	ICSMSU Christian Medical Fellowship
654	RSM Geophys Soc	726	ICSMSU BioMed Society
655	ICSMSU Exec	727	ICSMSU Darts
656	ICSMSU Football	728	ICSMSU EMSA
658	ICSMSU Badminton	729	ICSMSU Asian Medical Students' Association
659	ICSMSU Basketball	730	RCSU Exec
660	ICSMSU Boat	754	Bike Users Group
661	ICSMSU Cricket	755	Community Action Group Exec
664	ICSMSU Hockey	757	ICU Rag Exec
665	ICSMSU Jiu Jitsu (Aiuchi)	759	RCC Dance Company
666	ICSMSU Womens Hockey	761	CAG Global Brigades
668	ICSMSU Lacrosse	762	CAG El Salvador
669	ICSMSU Tennis	763	CAG Kenyan Orphan Project
670	ICSMSU Netball	765	CAG Soup Run
671	ICSMSU Rugby	766	CAG IC Buddies
675	ICSMSU Squash	767	CAG Activities for Children with Disabilities
676	ICSMSU Water Polo	768	CAG African Development
678	ICSMSU Drama	800	Beit Office
679	ICSMSU Music	801	Central Services
680	RCC Funkology	803	Building Redevelopment
681	ICSMSU Medsin	806	Sabbaticals

Appendix B - Cost Centres cont...

Code	Name
815	Bar SK
816	Bar CX
820	Shop
822	Shop Online
830	Catering
833	Entertainments
835	Security & Stewards
840	Room Hire
845	Beit Conferences
850	Vans
865	Vending and Gaming Machines
875	Events
885	Advice Centre
890	Volunteer Centre
900	Membership Services
940	Graduate Students Association Exec
947	GSA International Public Health
970	Union Council
971	Executive Committee
972	Clubs & Societies Board
975	Representation & Welfare Board
979	Trustee Board
982	Elections Committee

Appendix C – Activity Codes

Code	Name	Code	Name
00	General	53	Event 3
01	Functions	54	Event 4
02	Marketing	55	Event 5
20	Clubs tours 20-39	56	Event 6
21	Tour 1	57	Event 7
22	Tour 2	58	Event 8
23	Tour 3	59	Event 9
24	Tour 4	60	Event 10
25	Tour 5	61	Event 11
26	Tour 6	62	Event 12
27	Tour 7	63	Event 13
28	Tour 8	64	Event 14
29	Tour 9	65	Event 15
30	Tour 10	66	Event 16
31	Tour 11	67	Event 17
32	Tour 12	68	Event 18
33	Tour 13	69	Event 19
34	Tour 14	70	Event 20
50	Careers Fair	71	Event 21
51	Event 1	72	Event 22
52	Event 2	73	Event 23

Appendix D – Funding and Consolidation Codes

FUNDING CODE

Code	Name
0	Subvention
1	SGI
2	Harlington Trust
3	IC Trust
4	Faculty

CONSOLIDATION CODE

Code	Name
0	External
1	College
2	Internal

Appendix E - Monthly Accounting Timetable

Deadline : Working Day	Activity	By Whom
Daily	Cashier summaries, sales invoices & purchase invoices submitted to Finance Department;	Commercial outlets & Operational budget holders
Daily	all CSP documentation submitted to Finance Department;	Clubs, Societies and Project officers
Daily	Online product VAT assessment and journal posting to create transaction lines	Finance Department

Payments:

Monday, Wednesday, Friday	CSP payment runs ready for authorisation by 2pm Payment batches to be authorised by 4:30pm	Finance Department Bank signatories
Around 20 th of month & at month end	Non-clubs BACS payment	Finance Department

Weekly:

Monday by 12noon	Casual hours / PAY8A forms to Finance Department	Operational budget holders
Tuesday	Flash Report produced	Finance Department
Friday	Purchase invoices Credit Control	Operational budget holders Finance Department

Management Accounts Cycle:

Last working day <i>(items should be submitted throughout the month to avoid a backlog)</i>	Ensure all internal charges have been accepted; Sales Invoices have been created; Purchase Orders have been goods receipted (<i>where appropriate</i>); Claims and Purchase Invoices have submitted; Credit Card evidence has been submitted; Petty Cash reimbursement;	Operational budget holders
1st – 4th working day	Final <u>FEW</u> purchase invoices; External stock valuation report; internal stock valuation report; Account sales report (Retail)	Operational budget holders

Deadline : Working Day	Activity	By Whom
1st – 4th working day	Bank reconciliation; Credit Card reconciliation; Fuel Invoice processing;	Finance Department
5th working day	Month end close	Finance Department
6th / 7th working day	Accruals, deferrals,	Operational budget holders
6th / 7th working day	Review and adjustments	Finance Department
8th working day	Management Accounts produced	Finance Department
9th working day	Review of management accounts	Operational budget holders
10th – 12th working day	Finance 1-2-1's	Head of Finance and selected operational budget holders
14th working day	Circulation of management accounts pack	Head of Finance

Other Monthly:

2nd of month	Deadline for PAY8a forms	Operational budget holders
7th of month (<i>except at Easter and Christmas</i>)	Monthly deadline for Casual timesheets	Operational budget holders

Appendix F – Statement of Financial Activities (2012/13)

Imperial College Union

Statement of Financial Activities

Period Ended 31 July 2013

	Note	Unrestricted Funds £	Restricted Funds £	2012/13 Total £	2011/12 Total £
Incoming Resources					
Voluntary Income		x,xxx	x,xxx	x,xxx	x,xxx
Activities for generating funds	x	x,xxx	x,xxx	x,xxx	x,xxx
Charitable Activities	x	x,xxx	x,xxx	x,xxx	x,xxx
Other Income	x	x,xxx	x,xxx	x,xxx	x,xxx
Total Incoming Resources		x,xxx	x,xxx	x,xxx	x,xxx
Resources Expended					
Cost of generating voluntary funds	x	x,xxx	x,xxx	x,xxx	x,xxx
Charitable Activities	x	x,xxx	x,xxx	x,xxx	x,xxx
Governance Cost	x	x,xxx	x,xxx	x,xxx	x,xxx
Total Resources Expended		x,xxx	x,xxx	x,xxx	x,xxx
Net Incoming/(Outgoing Resources)		x,xxx	x,xxx	x,xxx	x,xxx
Funds brought forward		x,xxx	x,xxx	x,xxx	x,xxx
Total Funds Carried Forward		x,xxx	x,xxx	x,xxx	x,xxx

Appendix G – Delegation of Authority

Area of responsibility	Chair responsibilities	Board of Trustees responsibilities	Board Committee responsibilities	President responsibilities	Managing Director Responsibilities	Management responsibilities
Financial management	<p>'Sign off' Financial Statements and Management Letter to Auditors (when satisfied)</p> <p>Write Trustees' Report for the Financial Statements (with President and MD)</p>	<p>Approve Financial Statements (Annual Report and Accounts)</p> <p>Annual approval of Financial Procedures</p> <p>Approve income & expenditure & capex budgets annually</p> <p>Receive updates on Financial Performance from Finance and Risk Committee</p> <p>Approve un-budgeted capex of over £50K</p> <p>Approve Reserves Policy</p> <p>Receive subsidiary companies' reports</p> <p>Appoint auditors & bankers and approve Letter of Representation to external auditors annually</p>	<p>Detailed approval of annual budgets – <i>Finance & Risk Committee (F&R)</i></p> <p>Scrutinise most recent accounts with balance sheet, capex update, & Director of Finance report – <i>F&R</i></p> <p>Approve unbudgeted capital projects of over £20k – <i>F&R</i></p> <p>Approve Financial Procedures & finance policies – <i>F&R</i></p> <p>Receive internal audit reports – <i>F&R</i></p> <p>Approve External Auditors' report – <i>F&R</i></p>	<p>Approve unbudgeted capital expenditure of over £20K or under (in conjunction with Managing Director)</p> <p>Present the Union's accounts & budgets to the College's Audit Committee (with MD)</p> <p>Write Trustees' Report for the Financial Statements (with Chair and MD)</p> <p>Sign contractual agreements of more than one year (with MD)</p>	<p>Receive & monitor weekly financial performance update & take appropriate action in response thereto</p> <p>Approve unbudgeted capital expenditure of up to £20K (in conjunction with President)</p> <p>Overall management of the Union's finances, ensuring that resources are utilised efficiently & effectively to deliver the strategic plan</p> <p>Present the Union's accounts & budgets to the College's Audit Committee (with President)</p> <p>Write Trustees' Report for the Financial Statements (with President and Chair)</p> <p>Sign contractual agreements of more than one year (with President)</p>	<p>Receive & monitor weekly financial performance update & take appropriate action in response thereto</p> <p>Implement Financial Procedures & finance policies – <i>Head of Finance</i></p> <p>Approve any contingency expenditure – <i>Head of Finance</i></p> <p>Authorise budgeted (non-capital) expenditure up to £10,000</p>

