



Foreword From the President

Change has been the theme of 2007/2008 for Imperial College Union. Our facilities, decision making structures and staffing arrangements have been altered so that the Union is best placed to continue to meet the needs of our membership in the most equitable and efficient manner possible.

This year we have secured £3.3 million to invest in to the Beit Redevelopment Project and building work is due to start over the coming months. Once this project is complete the student body will have up to date facilities that are fit for the 21st century.

We have also successfully executed the task of implementing the governance reforms which were democratically chosen by the student body last year. Three external trustees were recruited last autumn and our new Trustee Board has already provided the organisation with useful perspectives on our finances and refurbishment project that could not be sourced from the otherwise considerable talents of the student body.

The past year has also seen the Union embark on a scheme called the Students' Union Evaluation Initiative which will provide an independent assessment of our effectiveness across all areas. This will in turn identify areas for continuous improvement which will form the basis of the Union's next strategic review.

The Union has been pro-active over the past year not to lose sight of our residual responsibilities to Wye College and the University of London Union (ULU). We have invested a considerable amount of human resource in ensuring that the remaining students at Wye still have the opportunity through the Union to take advantage of a wide range of opportunities. Our withdrawal from ULU has been an amicable one.

The Union has continued to engage fully with the College when student opinions are sought. This year our work has brought about a change in College policy with regards to the registration status of writing up PhD students and student representatives continue to contribute to all relevant decision making structures in the College. To support the Graduate Students' Association (GSA) the Union has recruited a full time member of staff to assist time-poor postgraduate representatives with administration.



The Union would not function if it wasn't for the dedication of over 1000 volunteer officers and staff. It has been a massive privilege to lead Imperial College Union during such an exciting time for the Union and the College and I hope that through my efforts I have repaid the trust that the student body placed in me. On a closing note I would like to wish the new Sabbatical team the best of luck for 2008/2009 who will no doubt continue to ensure that the Union evolves, continuing to meet the needs of an ever changing student body.

Stephen Brown

Imperial College Union President 2007/2008

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Introduction

Imperial College Union (ICU) is required under the conditions of its Memorandum of Understanding with Imperial College London to present an Annual Report and audited financial statements for the year 2006/2007 to the Imperial College Council. The purpose is this document is to summarise the key achievements of the ICU in the academic year 2007/2008, to set out plans for the 2008/2009 academic year, and to demonstrate that the ICU has been run in a fair and democratic manner and is accountable for its finances.

This report was endorsed by the ICU Executive Committee on 26 June 2008 and by the ICU Council, which is the sovereign body of the Union, on 9 June 2008.



days is a long time in Imperial College Union. Staff and students alike achieve some staggering feats each year. We look to highlight just a few of these from different areas of the Union in this year's Annual Report.

All statistics refer to the period 1 June 2007-31 May 2008 unless otherwise stated.





Key Achievements

Beit Redevelopment Project

Funding was secured for Phase 2 of the Beit Redevelopment Project for the Union building. The Plan increases the capacity and flexibility of the facilities offered for student activities. The centrepiece of this refurbishment will be a new Student Activities Centre where club officers will have a modern facility to:

- Creates a new mezzanine second floor in the West wing of the building to allow space for an enlarged Student Activities Centre
- Creates a new gymnasium / activity / dance space on the 3rd floor
- Completes the central core of the building including new risers for mechanical and electrical engineering in support of future roof plant installation together with fitting out new changing rooms & showers for the new gym / activity / dance space
- Replaces the building's ageing and obsolete electrical infrastructure
- Incorporates (where practicable) energy efficiency measures to reduce running costs of the building
- Includes book-able space in support of student devotional obligations.

Structure, Governance and Management

Our new governance arrangements that were approved by Imperial College Council in July 2007 have now been fully implemented. Imperial College Union is governed by a Trustee Board, the majority of whom are current students of Imperial College London. The board is currently comprised of:

- The ICU President
- Imperial College Union Council Chair
- Imperial College Union Court Chair
- 4 Student Trustees elected by cross-campus ballot
- 4 lay trustees who have been recruited on the basis of their skill set.

Student Trustees and senior officers are elected by the students of Imperial College London. These positions are advertised across the College and individual students choose to put themselves forward for the positions available. Positions for non-student trustees were advertised based on the additional skills required on the board and following a recruitment process 3 additional trustees joined Ram Gidoomal, Chair, on the board.

Student Activities

Another outstanding year for Clubs and Societies has seen memberships increase over 12,000, nearly a 13% increase on last year. Around 6,432 students are members of a club or society, representing a participation rate of over 51%. The number of Clubs and Societies has now risen to over 300. While official statistics are hard to find in this area, we believe we are offering a Student Activities programme with one of the the largest participation rates and number of clubs of any university in the UK.

Notable events this year have included the Symphony Orchestra winning Symphuni, for best University Orchestra by a unanimous judges decision, beating many universities with Music departments. The Boat Club continued to deliver outstanding achievements including an overall 2nd place in the Head of the River and a haul of medals in both the BUSA Small Boats and Sprint regattas.

Imperial played host to the first Inter-University Wu-Shu championships in March as well as hosting the Student Windsurf Association's Core Event in February. The recently established Political Philosophy Society continued to deliver a series of challenging and sometimes controversial debates; while the Surgical Society championed the first Undergraduate Plastic, Reconstructive and Aesthetic Surgery Conference.

The student media at Imperial College Union went from strength to strength with Live!, the student news website of Imperial College being named "Best Student Website" in The Guardian Student Media Awards 2007.

The spring term saw the usual plethora of shows and cultural events, with Indian Society's East Meets West being hosted at the London Palladium for the first time. The summer vacation is shaping up to deliver a number of firsts with trips to Montenegro, Norway, Finland, the Czech Republic, South Africa, Swaziland, Romania and Argentina planned.

The 2007/2008 sporting season is likely to finish as one of the most successful ever for Imperial. Nine teams won their respective BUSA leagues: Women's Fencing, Netball 1st, Men's Rugby 1st, Men's Squash 1st, Men's Tennis 2nd, Women's Tennis 1st, Women's Volleyball, Men's Waterpolo and ICSM Women's Badminton. Eighteen teams proceeded to the BUSA

knockout rounds including Women's Fencing and Men's Hockey 1st reaching the quarter finals; Women's Volleyball and Women's Football reaching semi-finals and Men's Squash winning the BUSA Shield. In one-off competitions successes were seen by Fencing winning a Gold and Bronze medal and by the Boat Club amassing 153 Championship points in just two events; together with excellent performances in Fives, Judo and Snooker.

Around sixty teams competed in the ULU League and Cup competitions. The silverware haul of ULU Cups was maintained with Hockey winning both the Mens Challenge and Reserve Cups, Lacrosse winning the Mixed Challenge Cup and Rugby progressing to victory in both the Reserves Cup and Gutteridge Cup.

84

Days of continuous competitive sport played in **1003 sports fixtures.**

1635

Officer positions between **302 Clubs & Societies**. These positions are held by **1407 different students**.

17,500

Individual passenger journeys on coaches, enough to fill the Royal Opera House **eight times over.**

110,000

Miles driven by our 10 minibuses this year, equivalent of driving around the globe **four and a half** times.



2008 RCSU Science Challenge

This essay writing competition was run by a group of students in the Royal College of Science Union (RCSU) Faculty Union and attracted entries from students at Imperial and schools across the country. The Science Challenge aims to encourage informed debate over current scientific issues facing society, emphasise the importance of scientific communication to students irrespective of their career path and show that science can be fun.

Key Achievements:

- Participation increased sharply from 2007. The number of entries doubled to 360 with several schools running internal competitions first before submitting the winning entries to the organisers
- Judging Panel of World Leaders
 - o Dr Phillip Campbell, Editor-in-Chief of Nature and Nature Publications.
 - o Sir Brian Hoskins, Director of the Grantham Institute for Climate Change at Imperial.
 - o Paul Snaith, VP Shell Global Solutions
 - o Sir Richard Sykes, Rector of Imperial College
 - o Lord Robert Winston, President of Science and Society at Imperial College
- Science Challenge 2008 website was viewed over 50,000 times and an article about the event was published in Nature
- This event attracted £30,000 in corporate sponsorship.

Website

Imperial College Union's website imperialcollegeunion.org continues to go from strength to strength. Already the UK's most visited Students' Union website, we have continued our growth and usage across the student body and alumni alike.

During the summer of 2007 we added a suite of new tools designed to save Club and Societies Officers time and energy in the running of their activities. Included in these tools were functionality for all Officers to add new products to their online shops and then track the live sales online. We are extremely pleased with the take up of this and hope to see use increase even further next year.

One of the most requested pieces of information that the Student Activities Centre faced daily has also been put online – a live list of a Club or Societies' members. This simple set of data is extremely useful for Club amd Society Officers. We also added the ability for Officers to quickly email their members.

Finally we have introduced an online Activity Registration system. Designed to ensure we have an accurate and up-to-date list of attendees on Club and Society trips, events and fixtures, the Activity Registration offers an invaluable tool for both College and the Union in case of problems when Clubs and Societies are away from campus.

Other non Club and Society additions included a new Committees and Meetings system, bringing up-to-date the old system and adding new functionality.

Sales across the site have also seen an increase of 130% on last year with the year's total sales on course to reach over £400,000. This has been helped by a healthy uptake of online tickets to our end-of-term balls and of course the Centenary Ball which sold over 2000 tickets online alone.

Academic Representation

Imperial College Union's elected representatives work with College committees to fulfil our common goal of ensuring that students have an excellent experience. A case was made, following extensive research from our members, to the Strategic Education Committee on the topics of assessment feedback and the status of writing up PhD students which was well received by the committee.

Information and Advice Centre

The Information and Advice Centre (IAC) has continued developing over the past year. The service now does not just act as an information service, but has started to help students with issues such as taking landlords to court, accompanying students to meetings with such people as TFL with regard to potential prosecutions and representing students in academic hearings.

Links with College have been improved, with the service now having a presence at Senior Tutors meetings and attending regular attending training sessions for new personal tutors.

The IAC has been involved in College projects this year including a large involvement in review of the student death procedure and with the International Office's orientation of new international students; providing training sessions on such issues as TV Licensing, Council Tax and Insurance.

Internally, electronic case management software from Advice UK is being implemented which will provide an enhanced level of statistics to be provided in future. The Student Adviser has undertaken training over the past year, mainly on the updated tenancy deposit scheme . Enhancements have been made to the IAC pages on the ICU website, including the introduction of a mechanism for students to provide feedback on the service.

HE Funding Survey

This year the Union looked to diversify the ways in which student opinion was collected. In addition to elected officers from departmental level upwards lunchtime forums and online survey software was utilised to help cast as wide as possible. A campus wide survey on the topic of higher education funding which attracted over 500 responses was executed and an increased use of such technology will be looked into in the future.

Pints of Lager sold in da Vinci's, Union Bar and dB's. Stacked on top of each other they would be 25 times the height of the Queen's Tower.

Newspapers and magazines sold from the Union Newsagent.

Pens and pencils sold in the Union Shop, laid end-to-end these would reach over three and a quarter miles.



Commercial Services

Following a turbulent trading year in 2006/2007 and a management re-structure, the Commercial areas of the Union have stabilised and seen some considerable growth during this academic year. With a range of new initiatives and continued partnership with the College, the achievements of 2007/2008 are setting a strong basis for development over the coming years.

With Phase 1 of the Beit Redevelopment Project completed, the bar and catering areas have been able to enjoy an uninterrupted trading environment. In addition to the works completed as part of Phase 1, this year investment has been made in the Catering areas, as part of a partnership arrangement with Imperial College Commercial Services. This partnership will see new furniture and a partial refurbishment of the kitchen areas in Beit, to be completed during Summer 2008, in return for College catering providing breakfast service to vacation residents in Beit Hall.

As well as improvements to the catering facilities in Beit, investment has been made in improving facilities in dB's nightclub. A new state of the art lighting rig has been installed with the aim of enhancing the customer experience and maximizing the contribution that our entertainments programme can make to bar and catering trade.

Imperial College Union has built on its evening entertainment successes from 2006/2007, with our most successful end of term Carnival to date being held at the end of the Autumn Term. In addition we managed to attract a number of top name acts, including Radio 1's Colin Murray who held a monthly residency in the Spring Term. Use of the Imperial College Union website to facilitate online ticket sales has helped to contribute to this success.

As a result of the staffing changes in 2006/2007, we now have a full-time Retail Manager, which has had a major impact on sales and profit which has enabled us to firmly re-establish the Union's Retail offer on campus. Turnover across the Union Shop and Newsagent have seen an increase year on year of over 7%. An extremely successful Freshers' Week, with Retail taking over £43,000 helped this. This year's Post-Graduate Commemoration Ceremony proved extremely successful and has grown to be a major event for the Union, in line with the Undergraduate equivalent.

This year a number of new lines have been introduced into the Union shops, including 'Hand Made Bakery' products, an increased range of stationery and a limited range of ethically sourced jewellery and gifts, all of which have proved to be very successful. In addition to these new lines, Retail staff have been working with the Tanaka Business School, to design and source a range of branded merchandise.

Through promotions, a focus on promoting major sporting events and a continuous improvement in service standards, the bars in the Union Building have seen a year on year increase in sales of 14%. Freshers' Week was extremely successful in the bars with a turnover of over £42,000. The Union has continued to capitalise on its location and facilities, selling 783 Refectory Club Memberships, allowing non-students to use our bars and catering. This reflects our commitment to identifying new revenue streams, particularly in times of low student usage.

The Reynolds Bar at the Charing Cross site, through a huge improvement in management has seen a staggering growth in turnover of 108% year on year. Due to the changes in teaching provision at the Wye Campus, the former Union Bar at Wye has now been handed over to Imperial College Commercial Services, who will maintain this facility for the final year of Undergraduate teaching at the Campus.

Catering in the Union continues to be an extremely important service offered to our members. This our offer has been adapted to introduce a breakfast service and a cook-to-order evening menu, while maintaining our excellent value lunchtime provision. These changes and a continuous improvement in service standards and quality have seen a year on year growth in sales of 31%.

1,200,000

Words written in Felix, the student newspaper of Imperial Collge London.

10,900,000

Number of pages served by the Imperial College Union website imperialcollegeunion.org.

Elections

Elections of the 5 Sabbatical Officers who will take office during the 2008/2009 academic year were successfully held in the Spring Term. 2 Student Trustees were also elected by the student body concurrently with the Sabbatical elections. Elections for Faculty Union Presidents were held in May 2008. Turnout for the Sabbatical Officer elections was registered at 17%, which represents a 40% year on year increase.

| Position | Holder | Department |
|--|--------------------|-------------|
| ICU President | Jennifer Morgan | Biology |
| ICU Deputy President (Clubs & Societies) | Lily Topham | Medicine |
| ICU Deputy President (Education & Welfare) | Hannah Theodorou | Medicine |
| ICU Deputy President (Finance & Services) | Christian Carter | Mech Eng |
| Felix Editor | Jovan Nedić | Aeronautics |
| C&GCU (Engineering Faculty Union) President | Mark Mearing-Smith | Mech Eng |
| ICSMSU (Medicine Faculty Union) President | Mark Chamberlain | Medicine |
| RCSU (Nat. Sciences Faculty Union) President | David Charles | Biology |

ICU Affiliations and Donations

In the 2006/2007 academic year ICU affiliated to or donated money to the following external organisations:

| Organisation | Affiliation |
|---|-------------|
| Advice UK | £1,498.13 |
| Ahlul Bayt Mission | £15.00 |
| Aiuchi Jiu Jitsu Association | £250.00 |
| Amateur Football Alliance | £418.75 |
| Amateur Rowing Association | £895.00 |
| Amateur Swimming Association | £0.00 |
| Amnesty International UK | £21.00 |
| Association of British Theatre Technicians | £175.00 |
| Association of Managers in Students' Unions | £750.00 |
| British Canoe Union | £152.25 |
| British Caving Assosciation | £55.00 |
| British Fencing Association | £40.00 |
| British Gliding Association | £393.30 |
| British Kendo Association | £30.00 |
| British Mountaineering Council | £431.25 |
| British Organisation of Sikh Students | £50.00 |
| British Orienteering Federation | £30.00 |
| British Sub-Aqua Club | £0.00 |
| British Universities and Colleges Sport | £0.00 |
| British Universities Ice Hockey Association | £70.00 |
| British Universities Snowsports Council | £150.00 |
| British Universities Sports Association | £9,511.94 |
| British University Sailing Association | £180.50 |
| British Weightlifting Association | £99.00 |
| Capoeira Abolicaco UK | £175.00 |
| Central Table Tennis League | £111.90 |
| Christain Medical Fellowship | £0.00 |
| Croquet Association | £25.00 |
| Engineers Without Borders UK | £0.00 |
| = | |

| Organisation | Affiliation |
|--|--------------------|
| England Athletics | £50.00 |
| England Basketball | £130.00 |
| English Hockey | £548.15 |
| English Ice Hockey Association | £945.00 |
| English Karate Federation | £15.00 |
| English Lacrosse Association | £118.00 |
| Entrepreneurs Interactive | £0.00 |
| European Medical Students Association | £0.00 |
| Every Nation Church | £0.00 |
| Federation of Student Islamic Socities | £0.00 |
| Fire Service Preservation Group | £28.00 |
| Fitness Industry Association | £258.50 |
| FunderFinder Ltd | £35.25 |
| Gaelic Athletic Association | £0.00 |
| Grand National Archery Society | £122.00 |
| Historic Commerical Vehicle Society | £25.00 |
| I Knit London | £0.00 |
| Intervasity Dance Assosciation | £25.00 |
| Italian Cultural Institute | £25.00 |
| J B Waterski Ltd | £225.00 |
| Karatenomichi World Federation | £35.00 |
| Kent County Football Association | £162.90 |
| Kings Ski Club | £320.01 |
| Lasham Gliding Society | £97.34 |
| London Society of Referees | £0.00 |
| Lords Indoor Cricket Ground | £1,400.00 |
| Medsin UK | £100.00 |
| Middlesex County Hockey Association | £221.00 |
| Middlesex County Rugby Football Union | £120.00 |

| Organisation | Affiliation |
|--|-------------|
| Middlesex Hockey Umpires Association | £20.00 |
| Motor Sports Association | £56.00 |
| National Association of Student Money Advisors | £55.00 |
| National Hindu Students Forum | £150.00 |
| National Postgraduate Committee | £650.00 |
| National Small-Bore Rifle Association | £412.05 |
| National Student Television Assoication | £135.00 |
| National Union of Students | £45,252.80 |
| Royal College of Surgeons of England | £0.00 |
| Rugby Football Union | £325.00 |
| Rugby Football Union for Women | £120.00 |
| SAS Martial Arts | £0.00 |
| Save the Children UK | £0.00 |
| Southern England Students Sports Association | £260.00 |
| Southern Universities Dance Association | £25.00 |
| St. John Ambulance | £0.00 |
| The Jitsu Foundation | £300.00 |
| The Student Radio Assosciation | £60.00 |
| UK Council for International Student Affairs | £314.33 |
| UK Ultimate Association | £0.00 |
| United Hospitals Cricket Club | £450.00 |
| United Hospitals Football Club | £170.00 |
| United Hospitals Hockey Club | £350.00 |
| United Hospitals Music Society | £100.00 |
| United Hospitals Rugby Football Club | £300.00 |
| United Hospitals Tennis Club | £100.00 |
| United Nations Association UK | £36.00 |
| University and College Tenpin Bowling | £120.00 |
| University of London Union | £43,000 |
| Vintage & Veteran Motor Club | £55.00 |
| Volleyball England | £43.00 |
| Grand Total | £113,393.35 |

| Organisation | Donation |
|---------------------------------|-------------|
| Kanak Cacat KACA - Brunei | £1,445.50 |
| Tamil Aid | £1,000.00 |
| British Red Cross | £271.63 |
| Arboanam Childrens Fund | £600.00 |
| Demelza House Children Hospice | £44,869.45 |
| National Hindu Student Forum | £1,000.00 |
| Medical Aid to Sri Lanka | £3,000.00 |
| Mercury Phoenix Trust | £2,787.00 |
| Star Children's Hospice | £1,256.00 |
| Cancer Research UK | £4,146.54 |
| WaterAid | £2,318.70 |
| Oxfam | £375.00 |
| The Anthony Nolan Trust | £5,000.00 |
| Children with Aids Charity | £1,881.24 |
| Children's Cancer & Leukemia | £450.00 |
| Positively Healthy UK | £454.84 |
| Kidzpositive Family Fund | £745.50 |
| Health Initiatives UK | £100.00 |
| Friends of the Treatment Action | £658.00 |
| Medicins Sans Frontieres | £1,000.00 |
| Amnesty Int'l UK | £200.00 |
| St John Ambulance | £350.00 |
| Grand Total | £77,692.32 |
| | |
| Affiliations | £113,393.35 |
| Donations | £77,692.32 |
| Total | £191,085.67 |

Future Plans

Over the course of the next year ICU will endeavour to:

- 1. Engage fully with the Students' Union Evaluation Scheme (SUEI) that ICU is now committed to participate in. This will give ICU an independent overview of our activities and will highlight areas for future development.
- 2. Set the terms of reference for our next strategic review.
- 3. Produce a structured plan to raise the necessary capital which will allow us to proceed with Phase 3 of the Beit Redevelopment Project.



Union Awards

In June 2008 the following individuals were awarded colours of ICU:

Half Colours

Awarded to those who have made a "positive contribution to the general life of the Union in an extraordinary fashion."

Eunice Agboola Shray Amar John Anderson Christos Argyrakis Douglas Blackie Hemel Bosamia Ruth Cattell Felicia Chang David Coolegem Jack Cornish Luke Dhanoa Sian Fooden Kilian Frensch Manish George Daniel Hill

Matthew Hoban Joanne Horton Fiona Jamieson Andrew Jasudasen

Eleanor Jay Timothy Keating Jessica Longley Kartik Lotlikar Peter Mabbott Guy Martin Sotiris Mastoridis

Hannah Monaghan Chris Namih Susie Ogilvie Shaimaa Orabi David Paw Ali Rauf

Leila Serrao

Kumaran Shanmugarajah

Kadhim Shubber Rosie Smithells Andrew Somerville Amadeus Stevenson Daniel Wagner Yun Wang

Full Colours

Awarded to those who "repeatedly, through Awarded to those who "have displayed outstanding achievements, over the course of the year, have made a significant contribution to the life of the Union."

Daniel Burrows Mark Chamberlain **David Charles** Rachel D'Oliveiro Viktoria Friksson Andreas Esau Alex Grisman Robert Jarvis Jessica Marley Jonathan Matthews Jovan Nedic Ian Preedy James Smith

Ammar Waraich

Mary Williamson

Outstanding Service Award

continuous outstanding achievement across a broad spectrum of Union activities.'

Shiv Chopra Jarvist Frost Alex Guite Jennifer Morgan Luke Taylor Lily Topham

Fellowship

Awarded to those "who have continuously over the years served the Union in an exceptional manner over the years."

Eugene Chang Andrew Mason Emiko Yoshikawa

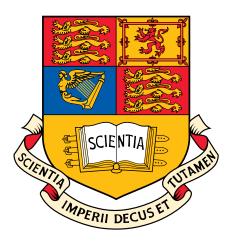
Distinguished Fellowship

Awarded to those "who have served the Union in a selfless and dedicated manner which is both exceptional and beyond reproach."

Ashley Brown Daniel McGuinness Eirini Spentza

President's Award

Ashley Brown Hamish Common Ram Gidoomal Thomas Roberts



Report Of The Executive Committee For The Year Ended 31 July 2007

The Executive Committee of Imperial College Union presents its Annual Report together with the audited financial statements of the Union for the year ended 31 July 2007.

Constitution And Objectives

Imperial College Union (the 'Union') is an unincorporated association constituted by virtue of the Royal Charter establishing the Imperial College of Science, Technology and Medicine (the 'College') and under the terms of the College's statutes derived from that Charter and a Constitution approved by the College Council.

Under the terms of its Constitution the Union's aims and objects are:

- 1. To advance the education of its members and promote, without prejudice, their welfare at all times
- 2. To promote and encourage the interest by students in matters outside the College curriculum, especially cultural, social and sporting interests
- 3. To represent the needs and interests of its members to Imperial College, the University of London and other external bodies
- 4. To provide or ensure a range of facilities which advance the interests of the students of Imperial College.

The Union is a charity exempt from registration under the Charities Act 1993, by virtue of being a statutory body and quasi-subsidiary of the College which itself has charitable status.

Executive Committee

Financial Year 2006/2007. The Executive Committee, whose members act as the Charity Trustees of the Union on behalf of the College Council, in the year under review had the following membership:

| Post | | | |
|------------------------------------|-------------------------------|--------------------------------|---------------------------|
| | | Elected (if not 1 Aug 2006) | Resigned (31 Jul 2007) |
| John Collins President | | | |
| Eric Lai Deputy Presid | lent (Clubs & Societies) | | |
| Ben Harris Deputy Presid | lent (Education & Welfare) | | |
| Jonathan Matthews Deputy President | lent (Finance & Services) | | |
| Shama Rahman Deputy Presid | lent (Graduate Students) | | |
| Shiv Chopra ICSM SU Pre | sident | | |
| James Fok C&GCU Presi | dent | | |
| Jad Marrouche RCSU Preside | nt | | |
| Emma Persky Welfare Com | nittee representative | | 23 March 2007 |
| Jennifer Morgan Welfare Com | nittee representative | 15 May 2007 | |
| Alex Martinson-Dorff Academic Aff | airs Committee representative | | 10 May 2007 |
| James Yearsley Student Activ | ties Committee representative | | |
| James Millen Student Activ | ties Committee representative | | |

The Chair of the Executive Committee was the President John Collins.

Permanent Observers to the Executive Committee were:

- Union General Manager, Peter Haldane
- Head of Finance, Dave Parry
- Head of Commercial Services, Sue Bedford
- Head of Student Services, Robin Pitt
- Honorary Senior Treasurer, Dr Simon Archer

Clerk to the Executive Committee was Rebecca Coxhead (Administration Coordinator).

Financial Year 2007/2008. As at the date of this report, the Executive Committee comprises:

| | Post | Elected (if not 1 Aug 2007) | Resigned (If not current) |
|--------------------|--|--------------------------------|------------------------------|
| Stephen Brown | President | | |
| Alistair Cott | Deputy President (Clubs & Societies) | | |
| Kirsty Patterson | Deputy President (Education & Welfare) | | |
| Christopher Larvin | Deputy President (Finance & Services) | | |
| Tim Wills | ICSM SU President | | |
| Tristan Sherliker | C&GCU President | | |
| Jennifer Morgan | RCSU President | | |
| Lily Topham | Clubs and Societies Board Nominee | | |
| Daniel Hill | Clubs and Societies Board Nominee | | |
| Hannah Theodorou | Representation and Welfare Board Nominee | | |

Results For The Year

The Union's consolidated income and expenditure, before transfers to reserves for the year to 31 July 2007 are as follows:

| | 2006/2007 £'000 | 2005/2006 £′000 | Change £′000 |
|----------------------------------|--------------------|--------------------|-----------------|
| Income | 3,330 | 3,146 | 184 |
| Expenditure | (3,291) | (3,132) | (159) |
| Surplus/(Deficit) for the year | 39 | (14) | 25 |
| Surplus/(Deficit) as % of income | 1.1% | 0.4% | |

The net increase in income arises in the main from:

- £198k increase in Other Income offset by the decrease of £54k in Trading Income
- £39k increase in Subvention from Imperial College London.

The net increase in expenditure arises mainly from:

- Costs associated with continuing Commercial Operations
- Student activities up £51k due to Clubs and Societies spending more than in previous years from their allocated budgets
- Irrecoverable VAT of £42k and increases in Trading direct costs, are the prime reasons for the net increase of £159k.

Reserves Policy

The Union maintains reserves in accordance with the Charity Commission's guidance – they represent the 'free' reserves available to the Union's trustees to unrestrictively spend on the purposes of the Union. They do not include any endowments, restricted or designated funds, nor do they include funds that could only be realised by disposing of fixed assets or stock in trade (or working capital).

In the Executive Committee's view the Union should maintain 'free' reserves that are capable of:

- ensuring that free funds are available to repair, upgrade or replace facilities and equipment as needed; major developments will have their own designated funds and are thus excluded from 'free' reserves
- ensuring that staff are able to be paid full entitlements in the event of catastrophic trading failure or reduced support from the College leading to their redundancies
- ensuring that clubs and representation activities are able to be maintained for a full academic year in the case of reduced support from the College.

Executive Officers' Responsibility For The Financial Statements

The Education Act 1994 and charity law require the Executive Committee, acting in the role of trustees on behalf of the College Council, to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Union and of the surplus or deficit of the Union for that period. In preparing those financial statements, the trustees have:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that are reasonable and prudent
- stated whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepared the financial statements on the going concern basis
- assured themselves that the Union is a going concern.

The Union will shortly review its accounting policies and the format in which the financial statements are presented in order to better reflect the full extent of the organisation's activities. In particular, the Executive Committee is keen to see the financial statements reflect the full value of Clubs and Societies' activities, rather than just that which is derived from the College subvention. It also wishes to reflect the value of the Union's fixed assets more fully in the balance sheet, including the fleet of valuable vintage vehicles held as mascots.

Internal controls

The Trustees have overall responsibility for ensuring that the Union has appropriate system of controls, financial and otherwise. They are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Union and enable them to ensure that the financial statements comply with the Education Act 1994 and other statutory requirements. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reasonable assurance that:

- the Union is operating efficiently and effectively
- its assets are safeguarded against unauthorised use or disposition
- proper records are maintained and financial information used within the Union, or for publication, is reliable
- the Union complies with relevant laws and regulations.

The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include:

- an annual budget approved by the Executive Committee and Honorary Senior Treasurer
- delegation of authority and segregation of duties
- identification and management of risks.

The Union is reviewing its systems in particular to allow for more regular consideration by the trustees of financial results, variance from budgets, non-financial performance indicators and benchmarking reviews.

Investment Policy

The majority of the Union's investments are managed by the College Finance Division and the Executive Committee is content that they have been well managed on the Union's behalf. However, the dissolution of the College Investments Committee (on which the Union President at one time served) means the Union now has no direct oversight of such investment management.

Risk Management

The risks identified in last year's report have been noted by the Trustee Board who are taking them forward in the process of establishing a Risk Register.

The Executive Committee and the Trustee Board are in the process of creating a Risk Register for all of ICU's activities in cooperation with the Imperial College Secretariat. This operation will:

- Set policies on internal controls which cover the following:
 - consideration of the type of risks the Union faces
 - the level of risks which trustees regard as acceptable
 - the likelihood of the risks concerned materialising
 - the Union's ability to reduce the incidence and impact on the business of risks that do materialise; and
 - the costs of operating particular controls relative to the benefit obtained.
- Clarify the responsibility of management to implement the trustees' policies and identify and to evaluate risks for their consideration
- Communicate that Officers and employees have responsibility for internal control as part of their fiduciary duties and accountability for achieving objectives
- Embed the control system in the Union's operations so that it becomes part of the culture of the organisation
- Develop systems to respond appropriately and quickly to evolving risks arising from factors within the Union and to changes in the external environment
- Include procedures for reporting failings immediately to appropriate levels of management and the trustees together with details of corrective action being undertaken.

Internal Audit

This is also being addressed by the Trustee Board who have established that the Union is in the programme for examination by the College's internal auditors.

For and on behalf of the Executive Committee,

Stephen Brown

President Imperial College Union Chairman Executive Committee

Union Building Beit Quadrangle Prince Consort Road London SW7 2BB

12th October 2007

Report Of The Auditors To The Members For The Year Ended 31 July 2007

We have audited the financial statements of Imperial College Union for the year ended 31 July 2007 which comprise the Income and Expenditure account, Balance Sheet and related notes. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the Union's members as a body. Our audit work has been undertaken so that we might state to the Union's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Union, and the Union's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities Of The Executive Committee And Auditors

As described in the Statement of Responsibilities, the Executive Committee is responsible for the preparation of the financial statements in accordance United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view. We also report to you if, in our opinion, the Executive Committee's Report is not consistent with financial statements, the Union has not kept proper accounting records, and if we have not received all the information we require for our audit.

We read the Executive Committee's Report and consider the implications for our report if we become aware of any apparent mis-statements within it.

Basis Of Audit Opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the officers in the preparation of the financial statements and of whether the accounting policies are appropriate to the Union's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statements, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Union's affairs as at 31 July 2007 and of its surplus for the year then ended.

Knox Cropper 8/9 Well Court London, EC4M 9DN 12th October 2007

Chartered Accountants Registered Auditors

Income And Expenditure Account For The Year Ended 31 July 2007

| | Note | 2007 | 2006 |
|---|-------|-----------|-----------|
| | | £ | £ |
| INCOME | | | |
| | | | 4.005.000 |
| Subvention | | 1,134,000 | 1,095,000 |
| Trading income | 2 | 1,898,706 | 1,951,953 |
| Other income | 3 | 297,097 | 98,895 |
| | | 3,329,803 | 3,145,848 |
| EXPENDITURE | | | |
| | | | |
| Trading direct costs | 2 | 1,983,859 | 1,784,990 |
| Union committees | 4 | 42,725 | 49,887 |
| Student activities | 5 | 514,088 | 462,781 |
| General administration | 6 | 510,699 | 486,226 |
| Premises costs | 7 | 122,073 | 120,795 |
| Depreciation | 8 | 117,644 | 227,797 |
| | | 3,291,088 | 3,132,476 |
| | | | |
| OPERATING SURPLUS/(DEFICIT) | 20(a) | 38,715 | 13,372 |
| Harratical aris on invasors | 20/5) | 9,263 | 10,146 |
| Unrealised gain on investments | 20(b) | 9,203 | 10,140 |
| Transfers from equipment and commercial | 21 | - | 184,022 |
| development funds | | | |
| Net Surplus for the year | | £47,978 | £207,540 |

All of the activities of the Union relate to continuing operations.

All gains and losses for the above two financial years have been recognised in the income and expenditure account.

Balance Sheet As At 31 July 2007

| | Note | 20 | 07 | 200 | 6 |
|---|------|-----------|------------|-----------|------------|
| | | £ | £ | £ | £ |
| TANGIBLE FIXED ASSETS | 14 | | 1,254,407 | | 394,675 |
| INVESTMENTS | 15 | | 126,918 | | 117,655 |
| CURRENT ASSETS | | | | | |
| Stock | | 126,907 | | 120,872 | |
| Debtors | 16 | 161,512 | | 38,279 | |
| Short term deposits | 17 | 1,181,088 | | 1,383,253 | |
| Cash and bank balances | _ | 681,139 | | 495,705 | |
| | | 2,150,646 | | 2,038,109 | |
| CREDITORS: falling due within one year | 18 _ | (731,477) | | (692,574) | |
| NET CURRENT ASSETS | | | 1,419,169 | | 1,345,535 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 2,800,494 | | 1,857,865 |
| CREDITORS: falling due after more than one year | | | - | | - |
| Deferred Capital Grants | 19 | | (985,310) | | (90,659) |
| | | | £1,815,184 | | £1,767,206 |
| Represented by: | | | | | |
| General Funds | 19 | | 1,512,598 | | 1,473,883 |
| Investment Revaluation Reserve | 20 | | 124,230 | | 114,967 |
| Equipment and Commercial Development funds | 21 | | 178,356 | | 178,356 |
| | | | £1,815,184 | | £1,767,206 |
| | | | | | |

The financial statements on pages 16 to 23 were approved by the Imperial College Union Executive Committee on 12th October 2007 and signed on its behalf by:

Stephen Brown President 2007/2008 **Dr Simon Archer** Honorary Senior Treasurer

Balance Sheet As At 31 July 2007

| | Note 20 | 07 | 200 | 6 |
|--|-------------------|-------------|-------------------|------------|
| | £ | £ | £ | £ |
| Operating cumplus //deficit) | 47.070 | | 22 510 | |
| Operating surplus/(deficit) | 47,978 142,690 | | 23,518 408,388 | |
| Depreciation Investment income | (98,699) | | (92,744) | |
| Increase in market value of investments | (9,263) | | (10,146) | |
| Decrease/(Increase) in stock | (6,035) | | 62,786 | |
| Decrease/Increase) in debtors | (123,233) | | 93,754 | |
| (Decrease)/increase in creditors | 38,903 | | (312,591) | |
| Decrease in deferred income | | | | |
| Decrease in defended income | (9,016) | | (162,233) | |
| NET CASH INFLOW FROM OPERATING ACTIVITIES | | (16,675) | | 10,732 |
| Investment income | | 98,699 | | 92,744 |
| Capital Expenditure | | | | |
| Payments to acquire tangible fixed assets | | (1,002,422) | | (304,831) |
| Deferred Capital Grants | | 903,667 | | - |
| | | (201,355) | | (201,355) |
| Management Of Liquid Resources | | 202,165 | | 379,272 |
| CHANGE IN CASH | | £185,434 | | £177,917 |
| RECONCILIATION OF NET CASH FLOW TO MOVEME | NTS IN FUNDS | | | |
| Increase in cash in the year | 22 | 185,434 | | 177,917 |
| Cash flow from (decrease)/increase in liquid resources | | (202,165) | | (379,272) |
| Change in net funds | | (16,731) | | (201,355) |
| NET FUNDS AT 1 AUGUST 2006 | | 1,878,958 | _ | 2,080,313 |
| NET FUNDS AT 31 JULY 2007 | | £1,862,227 | | £1,878,958 |

imperialcollegeunion.org

Notes To The Accounts For The Year Ended 31 July 2007

Accounting Policies

Accounting Convention

The financial statements have been prepared under the historical cost conventions and in accordance with applicable Accounting Standards.

Stock

Stock is valued at the lower of cost and net realisable value.

Tangible Fixed Assets

Fixed assets are depreciated over their estimated useful economic lives. The principal rates used for this purpose are:

Fixtures, fittings, equipment and motor vehicles - 20% - 50%
Assets under construction - no depreciation

Operating Leases

Operating lease rentals are charged to the income and expenditure account as incurred.

Capital Grants

Capital grants received in respect of fixed assets are credited to deferred income and released to the income expenditure account at the dame rate as the depreciation charge to which they relate.

Equipment And Commercial Development Funds

Equipment and commercial development funds, disclosed in note 21, represent funds allocated for future expenditure on equipment and commercial development by relevant committees.

Pensions

The Union participates in the Universities Superannuation Scheme (USS) and Superannuation Arrangements for the University of London (SAUL). Both are defined benefit schemes and are externally funded and contracted out of the State Earning Related Pension Scheme. The income and expenditure account reflects the contributions payable as stipulated by the Pension Scheme Trustees.

Liquid Resources

Liquid resources consist of cash held by Imperial College on behalf of the Union for investment purposes.

Investment

Investments are stated at market value at the balance sheet date.

Notes To The Accounts (Continued) For The Year Ended 31 July 2007

1 INCOME

Income is stated net of VAT and trade discounts. Irrecoverable VAT has been charged to the income and expenditure accounts unless it relates to a capital asset in which case it is included as part of the cost of the assets.

| 2 | NET TRADING SURPLUS | | | 2007 | | 2006 | | |
|---|-------------------------|--------------|------------------|-----------------------|-------------|------------|--------------|-------------|
| | | Note | Turnover | Direct costs | Net Surplus | Turnover | Direct costs | Net Surplus |
| | | | £ | £ | £ | £ | £ | £ |
| | Shop | 9 | 845,678 | (878,776) | (33,098) | 814,123 | (840,819) | (26,696) |
| | Refectory | 10 | 912,368 | (1,014,102) | (101,734) | 983,780 | (868,618) | 115,162 |
| | Entertainments | | 46,395 | (84,023) | (37,628) | 43,145 | (71,040) | (27,895) |
| | Room lettings | | 78,983 | (6,958) | 72,025 | 91,518 | (3,175) | 88,343 |
| | Games machines | | 2,127 | - | 2,127 | 4,894 | - | 4,894 |
| | STA travel | _ | 13,155 | - | 13,155 | 13,155 | - | 13,155 |
| | | = | £1,898,706 | (£1,983,859) | (£85,153) | £1,950,615 | (£1,783,652) | £166,963 |
| 3 | OTHER INCOME | | | | | | 2007 | 2006 |
| | | | | | | | £ | £ |
| | Investment income | | | | | | 98,699 | 92,744 |
| | Summer Ball (net) | | | | | | 12,302 | (44,697) |
| | Careers fair | | | | | | 45,151 | 35,701 |
| | Van hire (net) | | | | | | 31,043 | (9,566) |
| | Life membership (net) | | | | | | 1,758 | 1,727 |
| | Other Income | | | | | | 92,430 | - |
| | Sundry income | | | | | _ | 15,713 | 22,986 |
| | | | | | | = | £297,097 | £98,895 |
| | Investment income is an | alysed bet | ween the Union's | s activities as follo | ws: | | | |
| | Bar | | | | | | 16,303 | 14,198 |
| | Shop | | | | | | 18,429 | 13,331 |
| | Other | | | | | | 63,967 | 65,215 |
| | | | | | | = | £98,699 | £92,744 |
| 4 | UNION COMMITTEES | | | | | | | |
| | Executive and Student a | ctivities Co | ommittees | | | | 39,350 | 41,538 |
| | Minor sub committees | | | | | | (3,064) | 3,349 |
| | Other clubs | | | | | | 1,439 | - |
| | Nursery | | | | | _ | 5,000 | 5,000 |
| | | | | | | _ | £42,725 | £49,887 |

| STUDENT ACTIVITIES | | | 2007 | 2006 |
|---|---|--|----------|----------|
| Sabbatical salaries and accommodation 164,382 127,327 Officer training 8,008 8,350 Elections 3,884 1,562 Clubs' net expenditure (see note 11) 321,784 360,433 Depreciation Charge (see note 8) 16,030 - RAG (see note 12) - (34,891) RAG (see note 12) £514,088 £462,781 Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 18,147 19,163 Bad debt expenses 18,147 19,163 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staf | | | £ | £ |
| Officer training 8,008 8,356 Elections 3,884 1,562 Clubs' net expenditure (see note 11) 321,784 360,433 Depreciation Charge (see note 8) 16,030 - RAG (see note 12) £514,088 £462,781 RAG (see note 12) \$514,088 £462,781 Salaries 390,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 Eb10,699 £486,226 Telephone and fax 18,633 28,940 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 | 5 | STUDENT ACTIVITIES | | |
| Elections 3,884 1,562 Clubs' net expenditure (see note 11) 321,784 360,433 Depreciation Charge (see note 8) 16,030 - RAG (see note 12) - (34,891) RAG (see note 12) £514,088 £462,781 6 GENERAL ADMINISTRATION Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,904 Wa | | Sabbatical salaries and accommodation | 164,382 | 127,327 |
| Clubs' net expenditure (see note 11) 321,784 360,433 Depreciation Charge (see note 8) 16,030 - RAG (see note 12) - (34,891) RAG (see note 12) £514,088 £462,781 6 GENERAL ADMINISTRATION - \$82,444 Other staff costs 2,990 7,034 Taining 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 E510,699 £486,226 50,000 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Officer training | 8,008 | 8,350 |
| Depreciation Charge (see note 12) 16,030 - RAG (see note 12) £514,088 £462,781 6 GENERAL ADMINISTRATION 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 FEDILORS 484,224 45,907 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Elections | 3,884 | 1,562 |
| RAG (see note 12) - (34,891) RAG (see note 12) £514,088 £462,781 6 GENERAL ADMINISTRATION Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 Bad debt expenses 18,147 19,163 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Clubs' net expenditure (see note 11) | 321,784 | 360,433 |
| RAG (see note 12) £514,088 £462,781 GENERAL ADMINISTRATION Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 Bad debt expenses 18,147 19,163 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,968 45,948 | | Depreciation Charge (see note 8) | 16,030 | - |
| GENERAL ADMINISTRATION Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 E510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | RAG (see note 12) | - | (34,891) |
| Salaries 380,522 382,444 Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | RAG (see note 12) | £514,088 | £462,781 |
| Other staff costs 2,990 7,034 Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 ### Company £510,699 £486,226 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | 6 | GENERAL ADMINISTRATION | | |
| Training 6,379 5,491 Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Salaries | 380,522 | 382,444 |
| Printing, stationery, postage, advertising, and photocopying 19,410 15,250 Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Other staff costs | 2,990 | 7,034 |
| Telephone and fax 8,295 10,363 Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 E510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Training | 6,379 | 5,491 |
| Insurance and professional fees 290 323 Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Printing, stationery, postage, advertising, and photocopying | 19,410 | 15,250 |
| Bank charges 12,259 7,270 Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 F510,699 £486,226 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Telephone and fax | 8,295 | 10,363 |
| Irrecoverable VAT 42,616 16,119 Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 £510,699 £486,226 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Insurance and professional fees | 290 | 323 |
| Miscellaneous 19,790 22,769 Bad debt expenses 18,147 19,163 F510,699 £486,226 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Bank charges | 12,259 | 7,270 |
| Bad debt expenses 18,147 19,163 £510,699 £486,226 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Irrecoverable VAT | 42,616 | 16,119 |
| PREMISES COSTS £510,699 £486,226 Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Miscellaneous | 19,790 | 22,769 |
| 7 PREMISES COSTS Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | Bad debt expenses | 18,147 | 19,163 |
| Cleaning 48,471 45,907 Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | | | £510,699 | £486,226 |
| Office equipment 18,633 28,940 Wages of security staff 54,969 45,948 | 7 | PREMISES COSTS | | |
| Wages of security staff 54,969 45,948 | | Cleaning | 48,471 | 45,907 |
| | | Office equipment | 18,633 | 28,940 |
| | | Wages of security staff | 54,969 | 45,948 |
| | | | £122,073 | £120,795 |

| | • | 2007 | 2006 |
|----|---|------------|-----------|
| | | £ | £ |
| 8 | DEPRECIATION | | |
| | Charge for the year | 142,690 | 408,388 |
| | Recharged to other cost centres | (16,030) | (23,881) |
| | Income receivable relating to capital expenditure | (9,016) | (156,710) |
| | | £117,644 | £227,797 |
| | The depreciation charge for the year is analysed between the Union's activities as follows: | | |
| | Shop | 2,457 | 10,868 |
| | Refectory | 64,510 | 171,522 |
| | Clubs & Ents & Vans | 16,030 | - |
| | Other | 59,693 | 225,998 |
| | | £142,690 | £408,388 |
| | | | |
| 9 | SHOP | | |
| | Sales | 845,678 | 814,123 |
| | Costs of sales | (540,136) | (553,952) |
| | Gross profit | 305,542 | 260,171 |
| | Other income | - | - |
| | Staff costs | (279,878) | (248,117) |
| | Expenses | (58,762) | (38,750) |
| | Stock written off | - | - |
| | Net surplus/(deficit) | (£33,098) | (£26,696) |
| 10 | REFECTORY | | |
| | Sales | 912,368 | 983,780 |
| | Cost of sales | (403,085) | (392,255) |
| | Gross profit | 509,283 | 591,525 |
| | Other income | - | - |
| | Staff costs | (509,403) | (412,072) |
| | Other expenses | (101,604) | (64,291) |
| | Net surplus/(deficit) | £(101,734) | £115,162 |
| | | | |

| 11 (| CLUBS' EXPENDITURE | 2007 | | | | 2006 | | |
|------|---|------------|--------------|-------------|------------|--------------|-------------|--|
| | | Income | Expenses | Net Surplus | Income | Expenses | Net Surplus | |
| | | £ | £ | £ | £ | £ | £ | |
| A | A&E Exec | 165,480 | (176,839) | (11,359) | 125,490 | (137,701) | (12,211) | |
| A | ACC Exec | 247,903 | (372,479) | (124,576) | 228,568 | (343,208) | (114,640) | |
| (| CGU Exec | 88,658 | (88,682) | (24) | 104,469 | (114,490) | (10,021) | |
| - 1 | CSMSU Exec | 372,978 | (441,629) | (68,651) | 337,852 | (427,624) | (89,772) | |
| N | Media Exec | 35,701 | (63,203) | (27,502) | 51,775 | (82,304) | (30,529) | |
| (| DSC Exec | 100,634 | (90,466) | 10,168 | 77,221 | (75,073) | 2,148 | |
| F | RCC Exec | 116,562 | (163,904) | (47,342) | 90,321 | (140,588) | (50,267) | |
| F | RCSU Exec | 47,950 | (44,454) | 3,496 | 20,714 | (24,044) | (3,330) | |
| F | RSM Exec | 20,989 | (29,052) | (8,063) | 32,315 | (30,090) | 2,225 | |
| 5 | SCC Exec | 96,266 | (94,714) | 1,552 | 98,000 | (113,402) | (15,402) | |
| 5 | Silwood Exec | 11,968 | (12,029) | (61) | 9,318 | (12,644) | (3,326) | |
| ١ | Nye Exec | 23,425 | (66,524) | (43,099) | 15,149 | (41,954) | (26,805) | |
| | | £1,337,203 | £(1,658,987) | £(321,784) | £1,214,617 | £(1,575,050) | £(360,433) | |
| | | | | | • | 2007 | 2006 | |
| | | | | | | £ | £ | |
| 12a | RAG | | | | | | | |
| | Income | | | | | 11,319 | 11,968 | |
| | Expenses | | | | | (470) | (1,398) | |
| | • | | | | | 10,849 | 10,570 | |
| | Charities overpayment 2005/2 | 006 | | | | (1,106) | _ | |
| | , | | | | | £9,743 | £10,570 | |
| | Donated to Charities | | | | | - | (11,676) | |
| | Donatou to onantioo | | | | | 9,743 | (1,106) | |
| | Balance payable to Charities | | | | | (9,743) | (., | |
| | Dalance payable to enamine | | | | | £ - | £(1,106) | |
| | | | | | | | _(.,, | |
| 12b | RAG (ICSMSU) | | | | | | | |
| | Income | | | | | 126,606 | 71,778 | |
| | Expenses | | | | | (38,680) | (35,781) | |
| | 1 | | | | | 87,926 | 35,997 | |
| | Donated to Charities | | | | | (43,697) | - | |
| | 3 | | | | | 44,229 | 35,997 | |
| | Balance payable to Charities | | | | | (44,229) | - | |
| | _ 5.455 payable to onantio | | | | | £ - | £35,997 | |
| | | | | | | | 100,007 | |

Notes To The Accounts (Continued) For The Year Ended 31 July 2007

13 TAXATION

The Union is exempt from corporation tax on its charitable activities

| 14 | TANGIBLE FIXED ASSETS | Assets under construction | Fixtures, fittings, equipment and motor vehicles | Total |
|----|---|---------------------------|--|------------|
| | | £ | £ | £ |
| | Cost | | | |
| | At 1 August 2006 | 247,124 | 2,975,732 | 3,222,856 |
| | Additions | 995,122 | 7,300 | 1,002,422 |
| | Disposals | | (50,162) | (50,162) |
| | At 31 July 2007 | 1,242,246 | 2,932,870 | 4,175,116 |
| | Depreciation | | | |
| | At 1 August 2006 | - | 2,828,181 | 2,828,181 |
| | Disposals | | (50,162) | (50,162) |
| | Charge for the Year | | 142,690 | 142,690 |
| | At 31 July 2007 | | 2,920,709 | 2,920,709 |
| | Net book value | | | |
| | At 31 July 2007 | £1,242,246 | £12,161 | £1,254,407 |
| | At 31 July 2006 | £247,124 | £147,551 | £394,675 |
| | | | 2007 | 2006 |
| | | | £ | £ |
| 15 | INVESTMENTS | | | |
| | 8,000 M&G Charifund Income Units Market Value | | £126,918 | £117,655 |
| | Cost | | 2,688 | 2,688 |
| 16 | DEBTORS | | | |
| | Amounts falling due within one year: | | | |
| | Trade debtors | | 138,634 | 27,997 |
| | Other debtors | | 2,427 | 417 |
| | Provision for Bad Debts | | (11,575) | - |
| | Prepayments | | 4,088 | - |
| | Accrued Income | | 27,938 | 9,865 |
| | | | 38,279 | 132,033 |

| | | 2007 | 2006 |
|----|--|------------|------------|
| | | £ | £ |
| 17 | SHORT TERM DEPOSITS | | |
| | | | |
| | Money Market deposits | £1,181,088 | £1,383,253 |
| | The Money Market deposits are managed on behalf of the Union by Imperial College | | |
| 18 | CREDITORS | | |
| | Amounts falling due within one year: | | |
| | Trade creditors | 124,763 | 188,205 |
| | Members' funds | 219,658 | 229,054 |
| | RAG Creditor | 53,972 | 8,031 |
| | Other creditors | 2,945 | |
| | Payment received on account | 8,015 | |
| | VAT | 7,860 | 35,605 |
| | Imperial College net | 274,734 | 23,070 |
| | Accruals | 27,602 | 521,200 |
| | Deferred income | 11,928 | 166,887 |
| | | £731,477 | £692,574 |
| | Amounts falling due after more than one year: | | |
| | Deferred Income | | |
| 19 | DEFERRED CAPITAL GRANTS | | |
| | At 1 August 2006 | | 90,659 |
| | Cash Receivable during year | | 903,667 |
| | | - | 994,326 |
| | Released to income and expenditure during year | | (9,016) |
| | At 31 July 2007 | - | £985,310 |
| | 1601 odly 2007 | = | |

Notes To The Accounts (Continued) For The Year Ended 31 July 2007

| 20 (a) | GENERAL FUNDS | Imperial College Union | Trading | Clubs and Societies | Capital Funds | Total |
|--------|---|------------------------------|------------------------------|------------------------|------------------------|------------|
| | | £ | £ | £ | £ | £ |
| | At 1 August 2006 | £537,821 | £500,698 | £40,689 | £394,675 | £1,473,883 |
| | Transfer from/(to) income and expenditure account | 147,514 | (146,853) | 38,054 | - | 38,715 |
| | Transfer from/ (to) capital funds (note 19) | 130,636 | 205,537 | 58,502 | (394,675) | - |
| | At 31 July 2007 | £815,971 | £559,382 | £137,245 | <u>f</u> - | £1,512,598 |
| | Capital Funds | | Imperial College Union | Trading | Clubs and Societies | Total |
| | At 1 August 2006 | | £130,636 | £205,537 | £58,502 | £394,675 |
| | Transfer from/(to) Main Funds | | (130,636) | (205,537) | (58,502) | (394,675) |
| | At 31 July 2007 | | £ - | <u>f</u> - | £ - | £ - |
| 20 (b) | INVESTMENT REVALUATION RE | ESERVE | | | | £ |
| | At 1 August 2006 | | | | | 114,967 |
| | Add: Unrealised income | | | | | 9,263 |
| | At 31 July 2007 | | | | | £124,230 |

21 EQUIPMENT AND COMMERCIAL DEVELOPMENT FUNDS

| | Clubs and Societies | Vehicle Replacement | Basement equipment reserve | Strategic development | Total |
|--|------------------------|------------------------|----------------------------------|--------------------------|----------|
| | £ | £ | £ | £ | £ |
| At 1 August 2006 | £36,787 | £28,614 | £- | £112,955 | £178.356 |
| Transfer to income and expenditure account | - | - | - | - | - |
| At 31 July 2007 | £36,787 | £28,614 | £- | £112,955 | £178.356 |

Notes To The Accounts (Continued) For The Year Ended 31 July 2007

22 ANALYSIS OF CHANGES IN NET FUNDS

| | Short term | | | |
|------------------|--------------|------------|------------|--|
| | Cash at bank | deposits | Total | |
| | £ | £ | £ | |
| At 1 August 2006 | £495,705 | £1,383,253 | £1,878,958 | |
| Cash Flow | 185,434 | (202,165) | (16,731) | |
| At 31 July 2007 | £681,139 | £1,181,088 | £1,862,227 | |

23 **RELATED PARTY TRANSACTIONS**

Imperial College provides the Union with an annual grant, as shown in the income and expenditure accounts, and accommodation, for which no charge is made. Balances due to and from the College at 31 July 2007 are shown in the notes to the financial statements.

Notes To The Accounts (Continued) For The Year Ended 31 July 2007

Pension Schemes

The Union participates in two separate, independently managed, defined benefit, occupational pension schemes, which are contracted out of the State Second Pension (S2P); each is valued by professional qualified and independent actuaries triennially. The USS & SAUL pension schemes do not disclose information in accordance with FRS17, as no valuations have been prepared under this basis. It is not possible for any of the schemes to identify the Union's share of the underlying assets and liabilities of the schemes and hence contributions to the schemes are accounted for as if they were defined contribution schemes.

Therefore, the following notes for the pension schemes detail only information in respect of the latest actuarial valuations.

USS

Staff paid on academic and academic-related scales, who are otherwise eligible, can acquire pension rights through the Universities Superannuation Scheme (USS), which is a national scheme administered centrally for UK universities.

The assets of the scheme are held in a separate trustee-administered fund.

The most recent formal actuarial valuation was carried out as at 31 March 2005

At the valuation as at 31 March, 2005, the market value of the assets of the scheme was £21,740 million and the value of liabilities was £28,308 million leaving a shortfall of assets of £6,568 million. This represents a funding shortfall of 77% compared to a funding surplus of 101% at the previous valuation.

The Union's contribution rate will be maintained at 14% of salaries. Surpluses or deficits which arise at future valuations may impact on the Union's future contribution commitment.

SAUL

Other, non-academic staff, who are otherwise eligible, can acquire pension rights through the Superannuation Arrangements of the University of London (SAUL) which is a centrally administered scheme primarily for the University of London. The most recent formal actuarial valuation was carried out at 31 March 2005. The actuarial valuation as at 31 March 2006 applies to the scheme as a whole and does not identify surpluses or deficits applicable to individual employers. As a whole, there was a deficit of £76 million representing a funding level of 93%.

The contribution rate was increased to 13% (from 10.5%) of pensionable salaries per annum for existing employers from 1st August 2006.

The main assumption of the most recent valuation of the two schemes, under the projected unit basis, are as follows:

| | | | USS | SAUL |
|----------------------------------|---|----------------------------|---------------|---------------|
| | | | 31 March 2005 | 31 March 2005 |
| Investment returns per annum | - | past service liabilities | 4.5% | 5.5% |
| | - | future service liabilities | 6.29% | 6.5% |
| Salary scale increases per annum | | | 3.9% | 4.15% |
| Pension increases per annum | | | 2.9% | 2.65% |



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